



SECOND QUARTELY REPORT FOR 2021

on Actions and Company Financial
Statements

01.04.2021 - 30.06.2021

Contents

Summary report for the second quarter of 2021	4
A. Hellenic Corporation of Assets and Participations S.A.	7
A.1. Purpose, Institutional Framework and Structure of the Corporation	7
A.2. Main Administrative Bodies of the Corporation	10
A.3. Organizational Chart	12
A.4. Internal Audit and Compliance	13
A.5. External Certified Auditor	14
A.6. Cash Resources – Single Treasury Account	14
A.7. Rules of Procedure and BoD Reporting	14
A.8. Activities from 01.04.2021 to 30.06.2021 and main subsequent events	16
B. Separate Financial Statements	37
B.1 Basis of preparation of the Quarterly Financial Report	39
B.1.1 Statement of Total Comprehensive Income for the period 01.04.2021-30.06.2021 and 01.01.2021-30.06.2021	43
B.1.2 Statement of Financial Position as at 30.06.2021	45
B.1.3 Statement of Changes in Equity for the period 01.01.2021 - 30.06.2021	46
B.1.4 Cash Flow Statement for the period 01.04.2021-30.06.2021 and 01.01.2021 30.06.2021	47



A. Hellenic Corporation of Assets and Participations

Summary report for the second quarter of 2021

HCAP's portfolio includes a wide range of public companies, listed and unlisted, operating in many different strategic sectors of the economy. These companies have developed ambitious investment programs. As a result, HCAP is now more active in supporting its subsidiaries, in order to offer upgraded services to the citizens through a more customer-centric philosophy, to improve their financial position and to implement their investment plans.

The second quarter of 2021 was for the HCAP a period of significant developments, both at the level of the parent company and at the level of subsidiaries and participations. In this context, significant progress has been made on the following issues:



PPC: PPC's transformation process is implemented in accordance with the forecasts of the updated Business Plan 2021-2023. The positive prospects are reflected in the further upgrade of PPC's credit rating to B + by Standard & Poor's, as well as the successful issuance of new viability bonds in July. Since the beginning of the year, PPC has raised about 1.3 billion euros from the international capital markets, marking a successful return after 7 years. In August, the capitalization of PPC reached 2.3 billion euros and its share price moved in the range of 10 euros after many years. The company entered the electric drive through "ΔEHblue", developing a network of 10,000 charging points, of which 300 have already been installed. It is also worth mentioning that PPC now participates in the new Athex ESG index of the Athens Stock Exchange. At the same time, the process for the sale of 49% of the shares of HEDNO SA is in progress.



EYDAP: During the period under review, EYDAP continued the implementation of its major investment program which concerns, inter alia, sewerage network construction projects. This is part of the broader strategy for the development of integrated sewerage and wastewater treatment infrastructure implemented by EYDAP in Eastern Attica in order to upgrade the quality of life of citizens and the environment of the wider region. Two assignment contracts were signed regarding the construction of a sewerage network for the Municipality of Rafina-Pikermi and the Municipality of Pallini. The distribution of a dividend of 25,560,000 € (0.24 € / share) and the return of capital of 24,495,000 € (0.23 € / share) to the Shareholders was approved. It should also be noted that EYDAP from August 2021 now participates in the new Athex ESG index of the Athens Stock Exchange.



EYATH: The company has put on track the implementation of major projects to upgrade its water supply system, such as the expansion of the refinery, and projects such as the repair of the Arabissos aqueduct and the completion of the network's Scada telemetry systems are progressing rapidly. The distribution of a dividend of 0.223 euros per share was approved based on a decision of the Annual Ordinary General Meeting of the shareholders of EYATH SA, which was held by teleconference on June 1, 2021. At the same time in June the contract was signed with the contractor for the upgrade of the historic administration building of EYATH in Egnatia 127, while the transfer of the administrative services to the building on Tsimiski 91 was completed.



23 regional airports: The tender for the search for a consultant for Kalamata airport was completed with the preferred consultant being the consortium “Deloitte Business Solutions S.A. - FCNC Financial Advisors Single Member LLC - Doxiadis Associates Consultants on Development and Ekistics S.A. - MARIA I. GOLFINOPOULOU - KATERINA A. CHRISTODOULOU LAW FIRM - DRACOPOULOS & VASSALAKIS LP”.



HRADF: With the beginning of the new management, a series of important projects were launched at a very fast pace. In particular, the sale and transfer of Hellenic SA to HELLINIKON GLOBAL I S.A., a subsidiary of Lamda Development, one of the most emblematic projects for the utilization of public property, was completed. The sale process of Egnatia Odos was completed with the preferred investor being GEK TERNA SA. - EGIS PROJECTS S.A with a price of € 1,496,100,000. The expected annual revenues for the Greek State from the operation of the highway are estimated to exceed 850 million euros while investments of € 420 million will be implemented over the next five years. At the same time, six investment schemes submitted an Expression of Interest for the concession of the Kalamaria marina (Aretsou), while the process of jointly (with ELPE SA) the sale of 100% of DEPA infrastructure started with ITALGAS SpA as the preferred investor and a price of €733 million.



GAIAOSE: In June 2021 the company announced the financial results of 2020 with a significant increase in efficiency. In particular, profit after tax increased from 15.8 million in 2019 to 18.7 million in 2020, an increase of 10% despite a 3% decrease in turnover due to the effects of the health crisis, which was limited to 18.7 million euros in 2020 compared to 19.4 in 2019. The significant increase in profitability in 2020 is due to the rationalization of expenditure. At the same time, during the reporting period, the company signed a lease agreement with the Municipality of Anargyron for an area surrounding the former railway station.



TIF: TIF's management is in the final phase for the 85th TIF, which will be the largest exhibition event in the country for the current year. The exhibition will take place with a physical presence at the Thessaloniki International Exhibition Center in compliance with all prescribed health protocols.



ETAD: The concessions of a) the Olympic Center of Galatsi to the Municipality of Galatsi, b) the Panthessaliko Stadium in Volos c) the Lycabettus Theater have been completed. At the same time, the tender for the sale of Skaramaga Shipyard (07/07/2021) was completed with a final price of € 37.3 million (+ 21.5% of the starting price). The goal is to sign the contract in 2021. During the period under review there was a gradual reopening of the company's business units. More specifically, the Vouliagmeni Coast, the Achillion Museum, the Fanari and Asprovalta Camping, the Thermal Springs and the Diros Caves. The concession contract of Xenia Kastoria to the Ministry of Culture and Sports has been completed.



CMT: The Central Market of Thessaloniki (CMT), secured a significant subsidy through its selection by the Green Fund to strengthen the initiative "SOCIAL PLATE" (SOCIAL PLATE). The grant concerns the actions of circular economy and the prevention of food waste production in the framework of the LIFE-IP CEI-GREECE project "Implementation of the Circular Economy in Greece" with a budget of a total amount of € 310,298. The program contributes substantially to the reduction of food waste and to the support and feeding of vulnerable groups, as well as to the wider awareness of the public about these issues. From the beginning

of the program, in April 2018, until June 2021, 747 tons of fruits and vegetables have been collected, of which 523 were rescued, which were distributed to 70 beneficiary organizations. CMT's proposal was rated 94 out of 100, and was first among three relevant programs.



CMFO: Professional improvement projects for the facilities of the Nea Michaniona Fishery, - amounting to over 4 million euros have been completed and are given for use to professional fishermen and fish traders in Thessaloniki and Northern Greece in general. The projects constitute the 2nd Phase of the Program "Improvement of Fish Ladder facilities of Nea Michaniona, Thessaloniki" and concern cold rooms and "freezing ovens", the "heart" of each Fish Ladder, as well as extensions of administrative and other auxiliary spaces.



ELTA: A new era was inaugurated for ELTA as, at the Group's facilities in Kryoneri, the new robotic and fully digital facility for sorting objects began to operate. At the same time, the subsidiary ELTA Courier launched the new Mobile Application for its customers.



OASA: The Athens Urban Transport Organization has started conducting customer satisfaction surveys. The goal of the company is to improve the services provided to the citizens-customers of their services. In this context, the customer service, new points of sale of OASA products in central parts of the capital were included.



Corinth Canal: The studies for the restoration of the Canal are progressing. At the same time, in August, with the contribution of HCAP, the lending of the company by Piraeus Bank to cover its operating needs was completed. At the same time, in collaboration with the Center for National Security Studies, a study on the safety and vulnerability of the facilities from man-made causes is being prepared. A program agreement is under preparation with the Peloponnese Region and the Municipality of Loutraki - Perachora & Agios Theodoros for the fencing project along the Canal, to enhance security.

Actions and strategy for Sustainable Development:

The development of an overall strategy and operating framework for sustainable development (ESG) for the parent company, as well as the tools to integrate them into subsidiaries have already been launched. The strategy, which is at the planning level, will be in full compliance with the Paris Agreement as well as the EU Green Agreement investment decisions and will aim to integrate sustainable development practices throughout the company portfolio, management processes and investment decisions.

The Company recently became a member of the TCFD, Task Force on Climate Related Disclosures in which all international public investment funds participate. The mission of the TCFD is to develop proposals for the effectiveness of climate change reporting in order to lead to financial decisions based on accurate information and data and thus to help better understand the degree of exposure of the system to risks related to climate change.

A. Hellenic Corporation of Assets and Participations S.A.

A.1. Purpose, Institutional Framework and Structure of the Corporation

The Hellenic Corporation of Assets and Participations S.A. ("HCAP" or the "Corporation") is a holding company governed by the provisions of Law 4389/2016, as amended and in force (hereunder the "founding law").



*The Hellenic Corporation of Assets and Participations **operates in the public interest**, in accordance with the rules of the private economy. It is set up to serve a specific public purpose. For the fulfilment of its purpose, **the Corporation acts in an independent and professional manner, with a long-term perspective in relation to the achievement of its targets**, in accordance with the institutional framework laid down in its founding law, the applicable legislation and its Rules of Procedure, as well as guarantees for **full transparency**.*

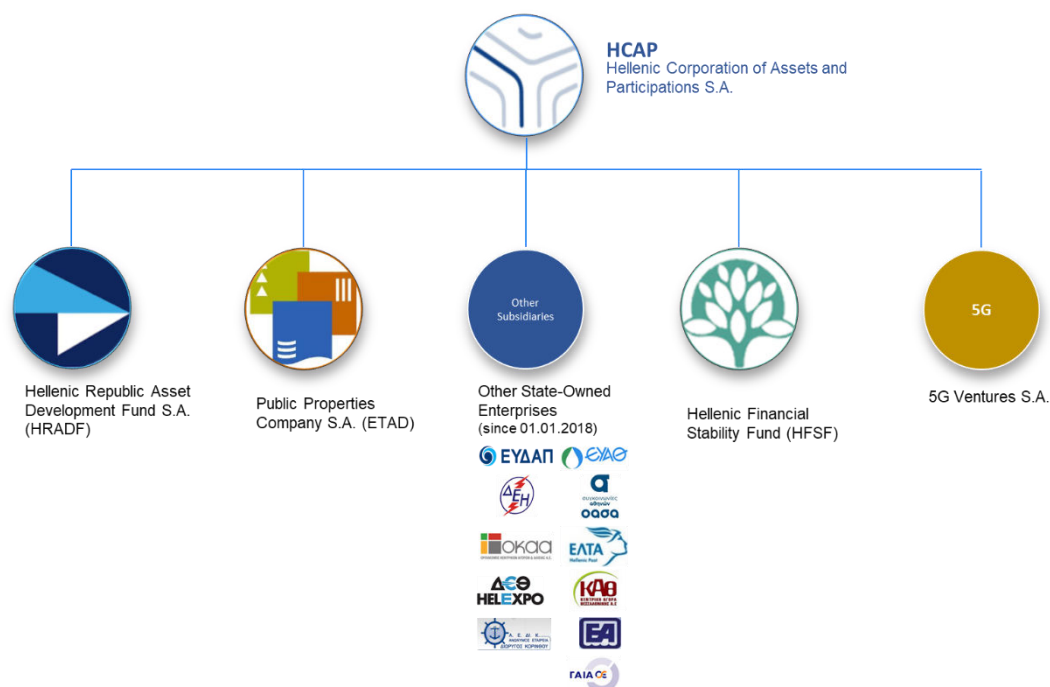
The Hellenic Corporation of Assets and Participations promotes reforms for State-Owned Enterprises (SOEs) through restructuring, promoting responsible management and good corporate governance, as well as corporate social responsibility, innovation and best corporate practices. The Corporation may also set up additional subsidiaries to achieve its purpose.

The portfolio of the Hellenic Corporation of Assets and Participations currently includes four companies as "Direct Subsidiaries", namely the Hellenic Financial Stability Fund "HFSF", the Hellenic Republic Asset Development Fund "HRADF", the Public Properties Company "ETAD" and the "5G Ventures", while the participations of the Greek State in SOEs which have been transferred to HCAP are referred to as "Other Subsidiaries".

HCAP, by virtue of law 4727/2020 decided the establishment of the company "5G Ventures SA", which is a direct subsidiary of HCAP. The new subsidiary of HCAP operates in the public interest, according to the rules of the private economy for the service of a special public purpose. Its sole purpose is the establishment and management of the "Phaistos Fund". The "Phaistos Fund" is established by the company "5G Ventures SA", in the form of a Mutual Fund of Business Holdings (AKES) and has the sole purpose of investing in companies located in Greece or another European Union country or in a third country, provided that they are active in the research and / or development of products and / or services operating on 5G infrastructure (or related to these) in Greece, indicatively in the following sectors: transport / logistics, manufacturing, industry, including, inter alia, defense, goods and utility networks, health, tourism, information and media.

The Other Subsidiaries in HCAP's portfolio are active in sectors of the Greek economy such as energy, water supply and sewerage, infrastructure, transport, services, central markets, etc., sectors that impact critical sizes of the Greek economy, such as growth, employment, competitiveness and extroversion.

Structure of the Hellenic Corporation of Assets and Participations



Important Notes

* HRADF holds 30% of the share capital of Athens International Airport S.A., 17% of the share capital of Public Power Corporation S.A., 24.02% of the share capital of Thessaloniki Water Supply and Sewerage Company S.A. and 11.33 % of the share capital of Athens Water Supply and Sewerage Company S.A.

** Regarding the transfer of the shares of the water and sewerage companies, Athens Water Supply and Sewerage Company S.A. and Thessaloniki Water Supply and Sewerage Company S.A., four petitions for annulment by the Council of State with the number 692/2018, 822/2018, 693/2018 and 823/2018 have been submitted. The hearing of the above petitions was held on 27.11.2018 before the Council of State and were issued the decision with number 1223 & 1224/2020 4th Department (7member composition) which send the case to be judged by the Plenary Session of the Council of State due to significance. The hearing of the case was set for 06.11.2020 and the decision is expected.

*** HCAP has no powers on HFSF, as the decisions for the accomplishment of its mission and purpose are made exclusively by the relevant bodies of HFSF. Moreover, the governing bodies of the HFSF are not selected by HCAP.

Other Participations and Rights

Concession Agreements

Pursuant to Article 198 of Law 4389/2016, the concession contracts of the other subsidiaries shall be automatically transferred to the Corporation. The possibility of concluding or renewing concession contracts relating to SOEs whose shares are transferred to the Corporation, may be transferred to the Corporation by decision of the Minister of Finance. The Greek State, by virtue of act of the Ministerial Council, following a reasoned request of the Corporation, may decide to co-sign, on behalf of the Greek state as a third contracting party, concession contracts of property rights, intangible rights, rights of operation, maintenance, and exploitation of infrastructure, only in relation to the rights and obligations undertaken by the Greek State. By virtue of the aforementioned act the competent bodies for the countersigning of the abovementioned contracts regarding the particular terms, after the completion of the pre-contractual audit by the Court of Auditors described in Article 201 of Law 4389/2016, shall be appointed and authorized.

23 Regional Airports

Based on the provision of Article 198(2) of Law 4389/2016, as amended and in force, any property rights, management, and exploitation rights, established financial interests, intangible rights, rights of operation, maintenance, and exploitation of infrastructures — which had been transferred previously to HRADF, by virtue of Decision No 195/2011 (GG B 2501) of the Interministerial Committee of Restructuring and Privatizations, regarding the right to grant to third parties, by virtue of concession agreements, the rights of administration, management, operation, upgrade, enlargement, maintenance, and exploitation of all state-owned airports, of which the organization, operation, and management has been assigned to the Civil Aviation Authority (CAA), including any rights of administration, management, and exploitation over movable and immovable assets that are connected to the abovementioned airports, as well as of any land of commercial or any other use located within or close to the premises of the abovementioned state-owned airports, and under the conditions to be set out in the relevant concession agreement, with the exception of the state-owned regional airports of Crete, mainland Greece and airports of islands in the Ionian and Aegean Sea, which have already been granted by virtue of concession agreements ratified by Articles 215 and 216 of Law 4389/2016 — are automatically transferred by HRADF to the Corporation, without consideration.

- ✈ Alexandroupolis
- ✈ Ioannina
- ✈ Araxos
- ✈ Kalamata
- ✈ Astypalaia
- ✈ Kalymnos
- ✈ Ikaria
- ✈ Karpathos
- ✈ Kassos
- ✈ Kastelorizo
- ✈ Kastoria
- ✈ Kythira
- ✈ Leros
- ✈ Milos
- ✈ Pros
- ✈ Skyros
- ✈ Chios
- ✈ Syros
- ✈ Nea Anchialos
- ✈ Sitia
- ✈ Naxos
- ✈ Kozani
- ✈ Limnos

OTE Dividend

Furthermore, pursuant to Article 350 of Law 4512/2018, the Greek State has ceded to HCAP the right to receive the dividend corresponding to the State's shareholding in the share of OTE, which amounts to 1%.

A.2. Main Administrative Bodies of the Corporation

The supreme body of the Corporation is the **General Assembly** of the sole shareholder, which is the Greek State, as legally represented by the Minister of Finance. The General Assembly of the sole shareholder shall be the only body responsible for deciding on matters which, in accordance with the applicable legislation, fall within the exclusive competence of the General Assembly of the shareholder, with the exception of the election and revocation of the appointment of members of the Board of Directors of the Corporation, the rules regarding the remuneration of the members of the Board of Directors and amendments to its Articles of Association.

The **Supervisory Board** is responsible for supervising the Board of Directors of the Corporation in order to ensure that it is operating in accordance with the provisions of the institutional framework that concerns its operation to the interest of the Corporation and to the serving of public interest. It consists of five (5) members and has a five-year term of office, who are appointed by the General Assembly of the sole shareholder, in accordance with the following:

- Three (3) members selected by the sole shareholder, with the agreement of the European Commission and the European Stability Mechanism which act jointly;
- Two (2) members, one of whom is the Chairman of the Supervisory Board, selected by the European Commission and the European Stability Mechanism, acting jointly, with the agreement of the Minister of Finance.

The Supervisory Board of HCAP consists of the following members:

- Jacques, Henri, Pierre, Catherine Le Pape, Chairman
- David Vegara Figueras, Member
- Polyxeni (Xenia) Kazoli, Member
- Charalambos Meidanis, Member
- Avraam- Minos Moysis, Member

The term of office of the Supervisory Board is until 25 October of 2021.

The **Board of Directors** is responsible for the management of the Corporation and the achievement of the objects laid down in its Articles of Association. The Board of Directors shall decide on all issues relating to the management of the Corporation, apart from those issues which fall within the competence of the Supervisory Board or the General Assembly.

The Board of Directors of HCAP may consist from five (5) to nine (9) members, who are elected by the Supervisory Board in accordance with the provisions of its founding law. Also, a representative who is appointed jointly by the European Commission and the European Stability Mechanism is present at the meetings of the Board of Directors of the Corporation as an observer without voting rights.

As of 16.02.2021 and by virtue of the relevant decision of the Supervisory Board dated 16.02.2021, the Board of Directors of HCAP constituted itself into BoD, as follows:

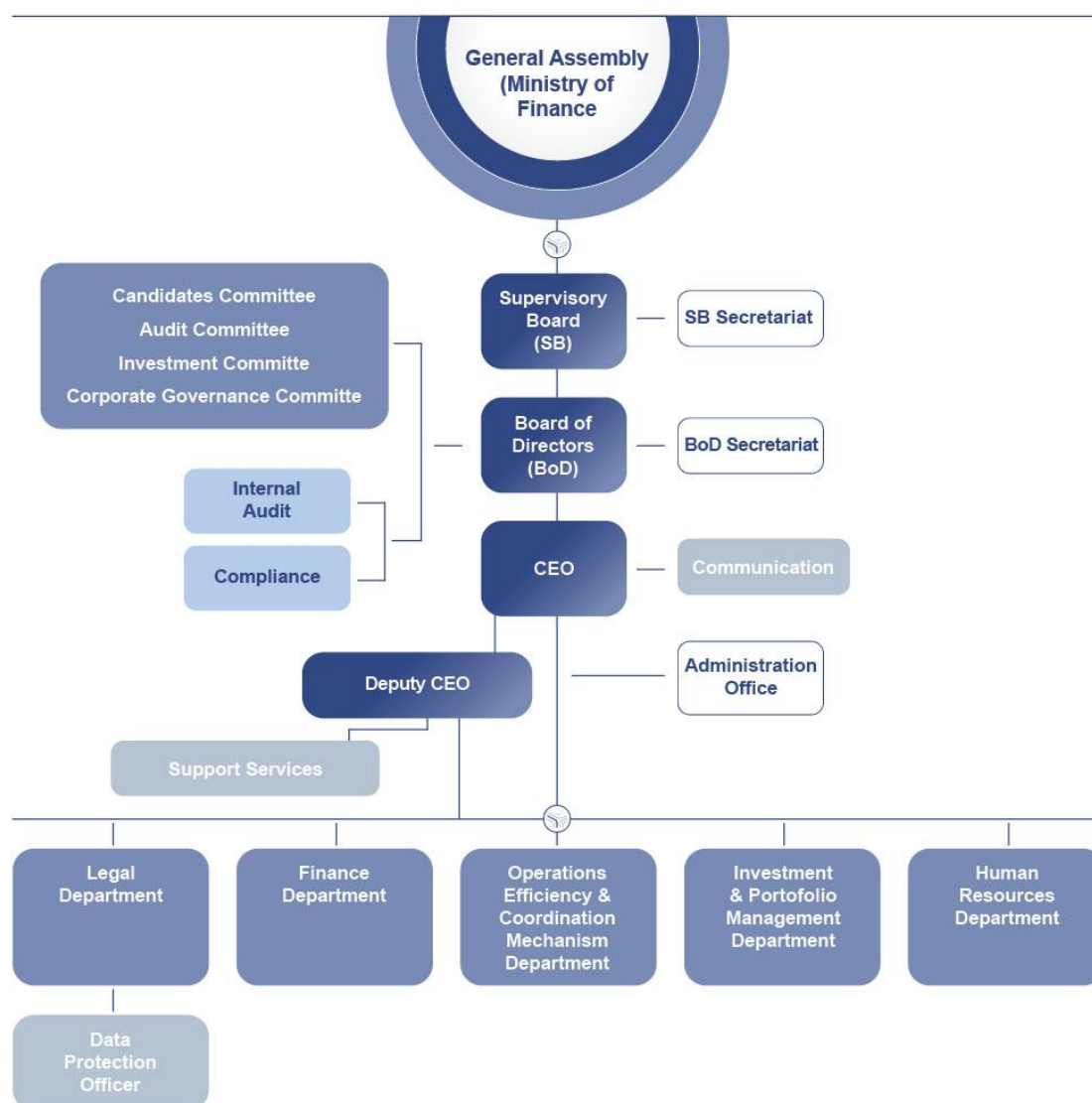
Full Name	Position	Term of Service
Konstantinos Derdemezis	Chairman, Non-executive Member	01.03.2020-01.03.2024
Grigorios Dimitriadis	CEO, Executive Member	16.02.2021-15.02.2025
Stefanos Giourelis	Deputy CEO and Executive Director, Executive Member	16.02.2021-15.02.2025
Hiro Athanassiou	Non-executive Member	08.04.2018-08.04.2022
Markos Veremis	Non-executive Member	16.02.2021-15.02.2025
Ioanna Kambouri Monnas	Non-executive Member	16.02.2021-15.02.2025
Efthimios Kyriakopoulos	Non-executive Member	16.02.2021-15.02.2025
Spyros Lorentziadis	Non-executive Member	14.01.2019-14.01.2023
Marina Niforos	Non-executive Member	16.02.2021-15.02.2025

For the support of the operations of the Board of Directors, four Committees are established, namely:

- Audit Committee;
- Investment Committee and Risk Committee;
- Corporate Governance Committee; and
- Candidates Committee

A.3. Organizational Chart

The organization chart of HCAP is as follows:



** The Compliance Officer supports and directly advises the Supervisory Board of the Corporation on issues of compliance that are relevant to it.*

A.4. Internal Audit and Compliance

The [Internal Audit Division \(IAD\)](#) supports HCAP's BoD on its supervisory role regarding the internal audit system of the company, as well as HCAP's governing bodies in the performance of their duties and the achievement of the objectives set, by ensuring the proper application of procedures and operations by the Corporation's organizational units, as well as through auditing the application of effective internal controls and procedures, risk management, information systems and corporate governance. The IAD operates based on the "Performance Auditing Framework", which is part of HCAP's Internal Regulation. The IAD is independent and reports to HCAP's Board of Directors, through the Audit Committee, by which it is supervised.

The IAD confirms the application of governing bodies' directives and guidelines through planned and unplanned ad hoc audits of procedures, financial data and information systems, and submits relevant reports to HCAP's Management and Board of Directors. IAD staff are ensured complete freedom and unrestricted access to files, services, accounts and records, physical assets and staff of the Corporation.

The IAD prepares an annual plan of internal audit activities, based on a risk assessment, which is approved by the Audit Committee and the Board of Directors. During the second quarter of 2021, the IAD carried out the actions set out in the 2021 Audit Plan, which was approved on 21.12.2020. A relevant activity report was submitted and presented to the Audit Committee on 17.06.2021.

The [Compliance function](#) is responsible for the design, implementation, supervision and management of HCAP's compliance system. The aim is to develop a compliance culture and to establish the highest standards of integrity, meritocracy and good governance in every aspect of the operation of HCAP (and its subsidiaries), in line with international best practices.

In this regard, HCAP has already adopted a number of policies that are also being adopted by HCAP's portfolio companies.

In particular, the following compliance policies and procedures have been introduced:

- ✓ Code of Conduct
- ✓ Compliance System Framework
- ✓ Gifts and Hospitality Policy
- ✓ Anti-bribery and Corruption Policy
- ✓ Guidance for the Protection of Inside /Market Sensitive Information
- ✓ Diversity and Equality
- ✓ Corporate and Social Responsibility Policy
- ✓ Third Party Due Diligence Policy

HCAP's Compliance function has also developed policies and mechanisms in order to prevent efficiently conflicts of interests. In particular, all members of the Supervisory Board and HCAP's Board of Directors as well as HCAP's subsidiaries' BoDs (as they are evaluated and / or appointed by HCAP) are monitored and going through a conflict check process in order to determine whether their personal interests or relationships are creating (or not) conflicts of interests.

The introduction and implementation of compliance policies and procedures is also part of HCAP subsidiaries' KPIs. In addition, compliance officers have already been appointed within most

subsidiaries in order to better manage and implement the relevant compliance rules and procedure. In addition, HCAP's Compliance function has designed comprehensive compliance training programs for HCAP and its portfolio companies on corporate culture, business ethics and compliance and is delivering interactive tailored workshops and seminars to its subsidiaries (making use of modern training tools) in order to promote compliance and raise awareness on compliance/business ethics issues.

In particular, the Compliance function has also developed an innovative e-learning program for employees of HCAP and its portfolio companies running on a bespoke HCAP e-learning management system platform that serves the needs of all companies in its portfolio. The Compliance function has developed online training courses on "Business Ethics", "Business Continuity Management" and "Working from Home".

Other recent initiatives and actions include Compliance Officers Leadership Training Day carried out to all Compliance Officers of HCAP's subsidiaries and organised in collaboration with International Compliance Association, in July 2021, aiming to support the role of Compliance Officers as well as to effectively address the challenges that arise in their day-to-day activities.

A.5. External Certified Auditor

According to the Decision of the General Assembly of the sole shareholder, Grant Thornton was elected as external auditor for the statutory audit of the Corporation's separate and consolidated financial statements for the year 01.01.2020 – 31.12.2020.

A.6. Cash Resources – Single Treasury Account

HCAP's cash is held in a cash management account at the Bank of Greece through which it is managed. HCAP's cash and cash equivalents as at 30.06.2021 amounted to €52,476,268.

A.7. Rules of Procedure and BoD Reporting

The General Assembly of the sole shareholder adopts the Internal Rules of Procedure ("Rules of Procedure"), which regulate the operation of the Corporation and its direct subsidiaries, apart from HFSF, and are based on best international practices and OECD guidelines.

The Rules of Procedure of the Corporation may be amended by decision of the General Assembly of the sole shareholder, on a proposal of the Board of Directors, which shall be approved by the Supervisory Board. The Rules of Procedure, as it has been formed until now with decisions of the General Assembly, include the following chapters:

- | | | |
|---|---|--|
| a) Procurement Regulation | f) Remuneration & Compensation Policy for the BoD of HCAP, which incorporated the addendum of the subchapter | h) Corporate Governance Code |
| b) The Framework for the preparation of the Strategic Plan of HCAP | | i) Performance Monitoring and Reporting Framework |
| c) Performance Auditing Framework | | j) Travel & expenses Policy |

d) Conflict of Interest Policy and Confidentiality Obligations	"Remuneration Policy for the members of the BoD of the Direct Subsidiaries (apart from the HFSF)"	k) Financial Reporting Standards and Framework for Financial Reporting
e) Internal Rules of the Supervisory Board	g) Coordination Mechanism	l) Board Evaluation and Removal Criteria concerning the Board of Directors of HCAP
		m) Dividend Policy
		n) Investment Policy

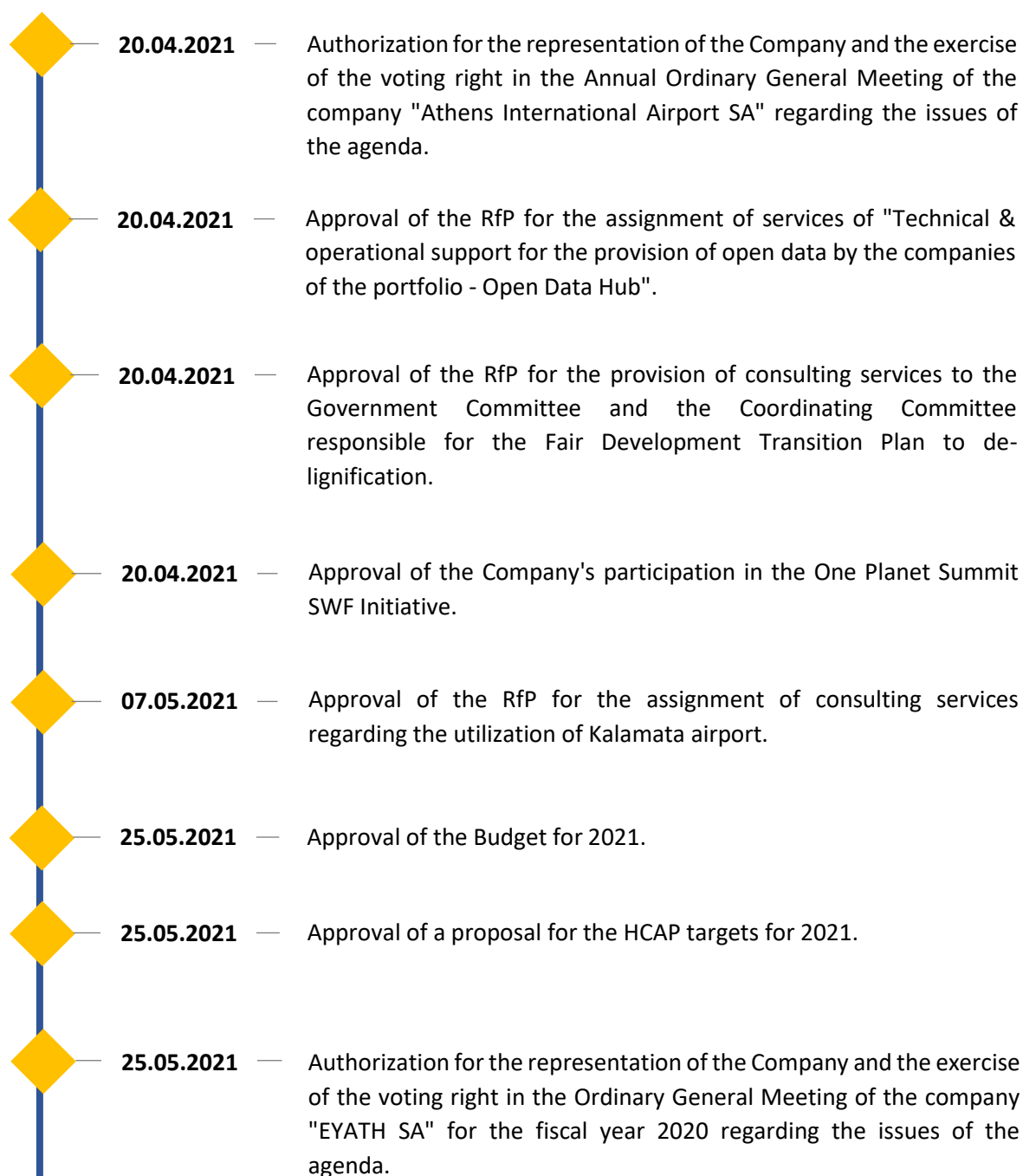
It should also be mentioned that the Corporate Governance Code is based on the Hellenic Corporate Governance Code for Listed Companies, which in its turn adopts the OECD Corporate Governance Guidelines, an international benchmark for corporate governance.

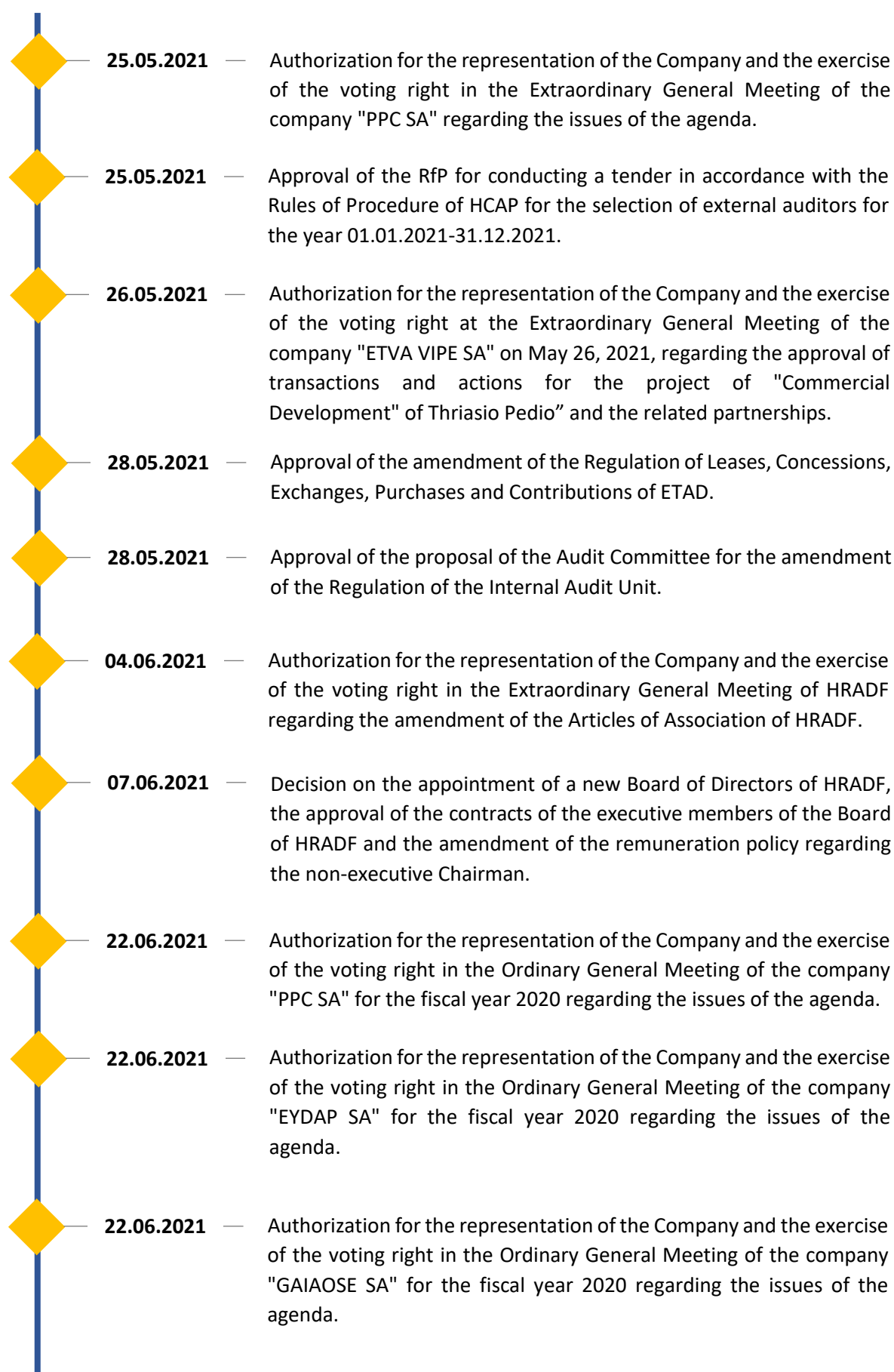
Finally, regarding the reporting obligations, the Board of Directors submits to the Supervisory Board quarterly reports regarding compliance with the rules of corporate governance, as provided for by the regulatory framework of the Corporation. In the framework of the financial reports, HCAP submits:

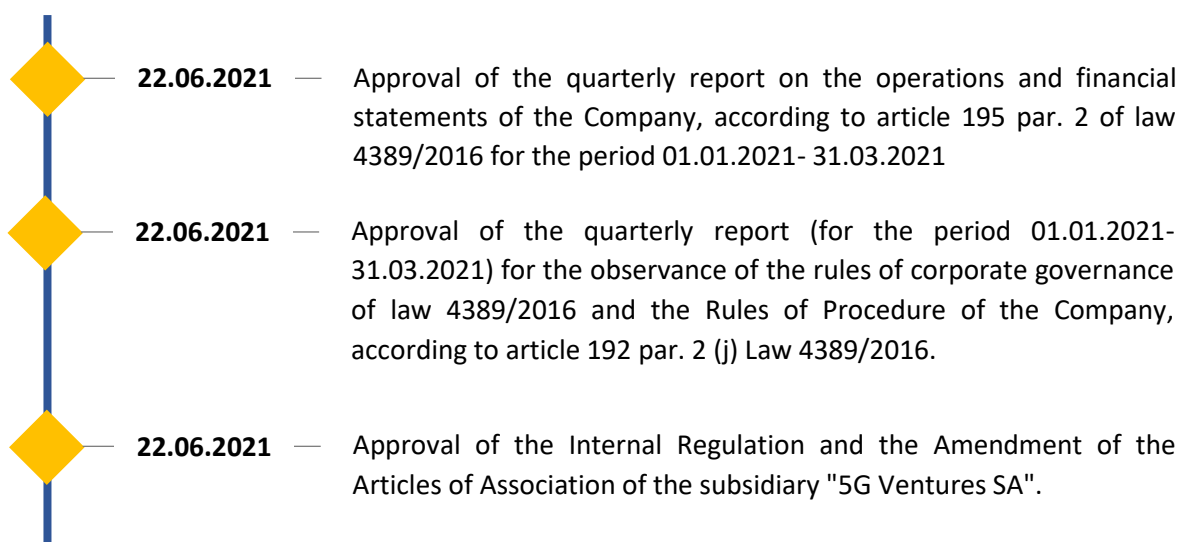
- ✓ Quarterly reports on its actions and financial statements,
- ✓ Reviewed semi-annual separate and consolidated financial statements and
- ✓ Audited annual separate and consolidated financial statements.

A.8. Activities from 01.04.2021 to 30.06.2021 and main subsequent events

The Corporation's most important activities during Q2 2021, i.e. from 01.04.2021 to 30.06.2021, are presented below:







Boards of Directors of subsidiaries

Appointment of members to the BoDs and Audit Committees

Following the review of a large number of CVs and after the shortlisting and further assessment of a large number of professionals, HCAP's Board of Directors, following relevant proposals of the Candidates Committee, has appointed, as of the end of June 2021, **more than 100 members in 18 Boards** in HCAP portfolio companies, through open, professional and transparent procedures.

It is important to highlight that most of the newly appointed board members to the boards of HCAP's subsidiaries have long professional experience in the private and/or wider public sector, having driven successful business initiatives and managed large teams and operations in Greece and/or abroad.

Also, recognizing the importance of the role of the Audit Committee in a BoD, HCAP has appointed, as of the end of June 2021, **Audit Committees Chairs** at the Boards of Directors of HRADF, ETAD, PPC, EYDAP, EYATH, ELTA, OASA, OSY, STASY, GAIAOSE, Corinth Canal, CMT, CMFO, and Hellenic Saltworks.

Lastly, in the second quarter of 2021, the new Board of Directors of HRADF was appointed, as analyzed below, following relevant market investigation, evaluation and meetings with potential candidates with appropriate qualifications for executive and non-executive positions:

Appointment of the new Board of Directors of HRADF

The Board of Directors of HCAP, shareholder of HRADF, in accordance with the procedure defined by article 197 par. 4 of Law 4389/2016, decided to appoint the new Board of Directors of HRADF on **07 June 2021**, as follows:

- Athanasios Ziliaskopoulos, Chairman, Non-Executive member
- Dimitris Politis, Chief Executive Officer, (starting date August 1st 2021)
- Panagiotis Stampoulidis, Executive Director, acting as interim CEO (until 31st July 2021)
- Lito Ioannidou, Non-executive Member, Chair of the Audit Committee
- Thalia Emiri, Non-executive Member
- Andreas Stavropoulos, Non-executive Member
- Stefanos Giourelis, Non-executive Member, Deputy CEO of HCAP

The short CVs of the Board of Directors for HRADF are as following:

<p>Athanasios Ziliaskopoulos, Chairman, Non-Executive member</p>	<p>Dr. Athanasios Ziliaskopoulos received his diploma in Chemical Engineering from the Aristotelian University of Thessaloniki, his MSc in Industrial Engineering and his Ph.D. in Transportation Systems Engineering from the University of Texas at Austin, USA. From 1996 to 2004, he was the Louis Berger Professor of Transport Systems at Northwestern University in Evanston, IL USA. Dr. Ziliaskopoulos is a Professor of Production and Logistics at the University of Thessaly since 2004; between 2010 and 2015 he was the Chairman and CEO of TRAINOSE, S.A and the Chairman of the Greek National Logistics Committee. While at TRAINOSE S.A., he managed to restructure the company rendering it profitable in 2012 despite the annual loss of 240 million euro generated since 2009. Furthermore, in 2013 he was instrumental in initiating the railway container services from the Port of Piraeus to Central Europe. He is an expert on issues of infrastructure with the Asian Development Bank and has participated in various infrastructure and PPP initiatives in Asia. As Chairman of the National Logistics Committee, in 2014 he initiated the development of the Law 4302/2014 regulating logistics issues. In 2020 he was appointed Chairman of the Greek National Council for Logistics aiming to promote Greece as a transit hub.</p>
<p>Dimitris Politis, Chief Executive Officer, Executive Member (starting date August 1st 2021)</p>	<p>Dimitris Politis is a graduate of the American College of Greece and holds an MBA in International Business & Export Management from City University Business School in London, as well as various professional certifications. Since 1993, he has held positions of responsibility at international financial organizations. He began his career at HSBC Bank PLC, initially in Athens and then in London, in the Sector of Investment Banking, covering Greece and the wider region of Southeast Europe and the Middle East. He returned to Athens in 2001 as head of Credit Commercial de France, and in 2003 he returned the HSBC Bank plc Greece as Head of Corporate & Institutional Banking. From 2012 to September 2020, he worked at Credit Suisse AG, based in Zurich, as head of Wealth Management-UHNWI for Greece and Cyprus while in October 2020 he took on the same role at EFG Bank AG, based in Zurich. Mr. Politis is highly experienced in attracting and managing investments in strategic sectors of the economy and has close professional relationships with international institutional and private investors.</p>
<p>Panagiotis Stampoulidis, Executive Director, Interim CEO (until 31st July 2021)</p>	<p>Panagiotis Stampoulidis is a graduate of the Higher Technological Education Centre of Western Macedonia and holds an MBA from the University of Wales in the UK. With a successful 15-year career in administration, he is an experienced executive in the running of private and public organizations. He has</p>

experience in the sectors of development plan design, restructuring, and execution of public contracts, and he has managed a variety of technical and financial projects, as well as projects for restructuring and streamlining of corporate procedures. During his career, he has gained significant experience interacting with Institutional Committees and serving on decision-making bodies. He started his career as an executive in the food sector. He then served as CEO of the Central Markets and Fishery Organizations (CMFO SA), responsible for the Central Markets of Athens and Patras and the 11 Fish Markets throughout Greece. In 2013, he created the innovative Retail Consumers Wing at Renti and he prepared two PPP projects during his time as CEO. From the period 2019-2021, he was the Secretary General for Commerce and Consumer Protection, implementing dozens of reforms in the functioning of the market, consumer protection, and implementation of public contracts worth over €100 million.

Lito Ioannidou,
Non-executive Member,
Chair of the Audit
Committee

Lito Ioannidou holds a Bachelor of Commerce (1975) and Master of Business Administration (1978) from McGill University in Canada. She has a long career in Financial Services. Her experience extends to the areas of Corporate Risk Management and Corporate Finance, and she has managed a variety of Financial projects and projects for Restructuring and Process Improvement in accordance with Best Practices at globally prominent companies. During her career, she has gained considerable experience in Risk Control and Management through her participation in a number of relevant committees in Greece and abroad. She started her career at Citibank Hellas, where, from 1978-2000, she held positions of high responsibility with the rank of Vice President, as Deputy Market Manager, Country Credit/Risk Manager and Local Corporate/Corporate Finance Head, while also serving as President and CEO of Citi Leasing from 1998 to 2000. She was also a Senior Credit Officer at the Bank from 1989 to 2000 – authorized to sign for loans and risk exposure to a high limit undertaken only by specific senior-management personnel in the Bank's international network with special knowledge of Risk Assessment and Risk Management Procedures – Chair of the Credit Risk Committee, New Products Development, and a member of the Liquidity Committee. During her career at Citibank, she also carried out Portfolio Quality and Risk Management Procedure Audits in many countries in Europe, Africa and Latin America. She subsequently served as Executive Vice President and General Manager of the Athens Stock Exchange (2001-2005), as well as Chair of the Audit Committee and Member of the Working Committee of the Federation of European Securities Exchanges (FESE) during her time at the Athens Stock Exchange. Since 2008 she has served as BoD Member and Audit Committee Chair at the ASE listed companies M. I. Maillis S.A. (2008-2014), Nireus Aquaculture S.A. (2010-2019), LAVIPHARM S.A. (2008-present), and member of the HRADF Audit Committee (2019-present). In 2006, she founded LIAL Business Consultants LTD, which specializes in Corporate Strategy, Capital Raising, Debt Restructuring, Mergers and Acquisitions.

Mrs. Ioannidou passed away in August 2021.

Thalia Emiri,
Non-executive Member

Thalia Emiri is a lawyer with broad experience spanning both the private and the public sector. She has worked for approximately 15 years in law firms and

private companies focusing mainly on company law, new technologies law and banking law. She then served as Advisor to the PM and Legal Advisor to the Minister of Finance (2012-2013). She was Chief Legal Counsel of the Hellenic Financial Stability Fund (HFSF), directly involved with the three rounds of recapitalizations of the Greek Banking system (2013-2018). She currently works in the private sector as Legal Counsel and Compliance Advisor. Thalia Emiri holds an LLB from National and Kapodistrian University of Athens, LLM (DEA) in European Economic Law and PhD in European Competition Law from Panthéon-Assas University (Paris II).

Andreas Stavropoulos,
Non-executive Member

Andreas Stavropoulos graduated summa cum laude from Harvard University with a degree in Computer Science and holds a Master's degree in Computer Science from the same university. He also holds an MBA from Harvard Business School, graduating at the top of that year's class. Since 1999, he has been active as a venture capitalist in Silicon Valley, California, USA, and has sat on Boards and Committees of a number of tech companies active in the software, semiconductor, energy technology and computational biotechnology sectors. In this role, he has gained experience in weighing and responding to business risks, managing fixed and intellectual property, appointing and evaluating technical and business personnel, and attracting additional investors. Mr. Stavropoulos advanced his investment career at DFJ, where he was hired as an Associate in 1999, taking over as Director in 2000 and Managing Director in 2002, and in 2014 he took on complete management of the company with two other partners. DFJ was recently renamed Threshold Ventures and is one of the most successful venture capital companies, with investments in companies such as Tesla, SpaceX, Skype, Baidu and hundreds of others during the 35 years of its operation. Before DFJ, he was a business consultant at the San Francisco office of McKinsey & Co. from 1997 to 1999, having previously worked as a financial advisor at Cornerstone Research in Boston from 1992 to 1995. Mr Stavropoulos also serves on the Boards of non-profit organizations, such as Endeavor Greece, the Alumni Board of Harvard Business School and the Advisory Cabinet of the Dean of the Harvard School of Engineering.

Stefanos Giourelis,
Non-executive Member,
Deputy CEO of HCAP

Stefanos Giourelis holds a degree in Mining Engineering & Metallurgy from the National Technical University of Athens. He has worked for the past 25 years in the Information Technology sector, mainly in international sales and management positions. He worked for 19 years at Hewlett Packard for Greece, Middle East, Mediterranean and Africa based initially in Athens and afterwards in Dubai, 4 of which as a General Manager (Greece) and 8 years as Managing Director in Greece, Africa region and GRAF (Greece & Africa) region. Mr. Giourelis joined HCAP in 2017 and serves as Deputy CEO and Executive member of HCAP.



HCAP Strategic & Business Planning – Implementation of Key Performance Indicators (KPIs) in State-Owned Enterprises

During the first quarter of 2021, HCAP received the New Strategic Guidelines from its Sole Shareholder, the Minister of Finance.

The new strategic guidelines will constitute the main pillar for the preparation of the medium-term Strategic Plan of HCAP 2022-2024, which will be ratified by the General Assembly according to the prescribed procedure.

HCAP's Strategic Plan will in turn direct the strategy and business planning of its Direct and Other Subsidiaries, with the main axis of value creation in the medium term, that will extend until 2024. This will be achieved mainly through the improvement of financial performance, in the context of a sustainable development strategy, integrating the social and environmental dimension into the subsidiaries' business operation.

Especially for 2021, the main concern is financial stabilization, after the pandemic crisis that affected many of the companies' activities. In this context, a key priority continues to be to ensure business continuity for SOEs so that they can continue to offer their services to society as a whole and to Greek citizens, while ensuring the safety and health of their employees. At the same time, 2021 is the year of adjustment of the framework and the mentality of the parent company towards the logic of a more active shareholder.

The targets for 2021 have been finalized, after the relevant consultation with the companies, while special emphasis will be given to the achievement of the agreed targets and the production of tangible and measurable results.

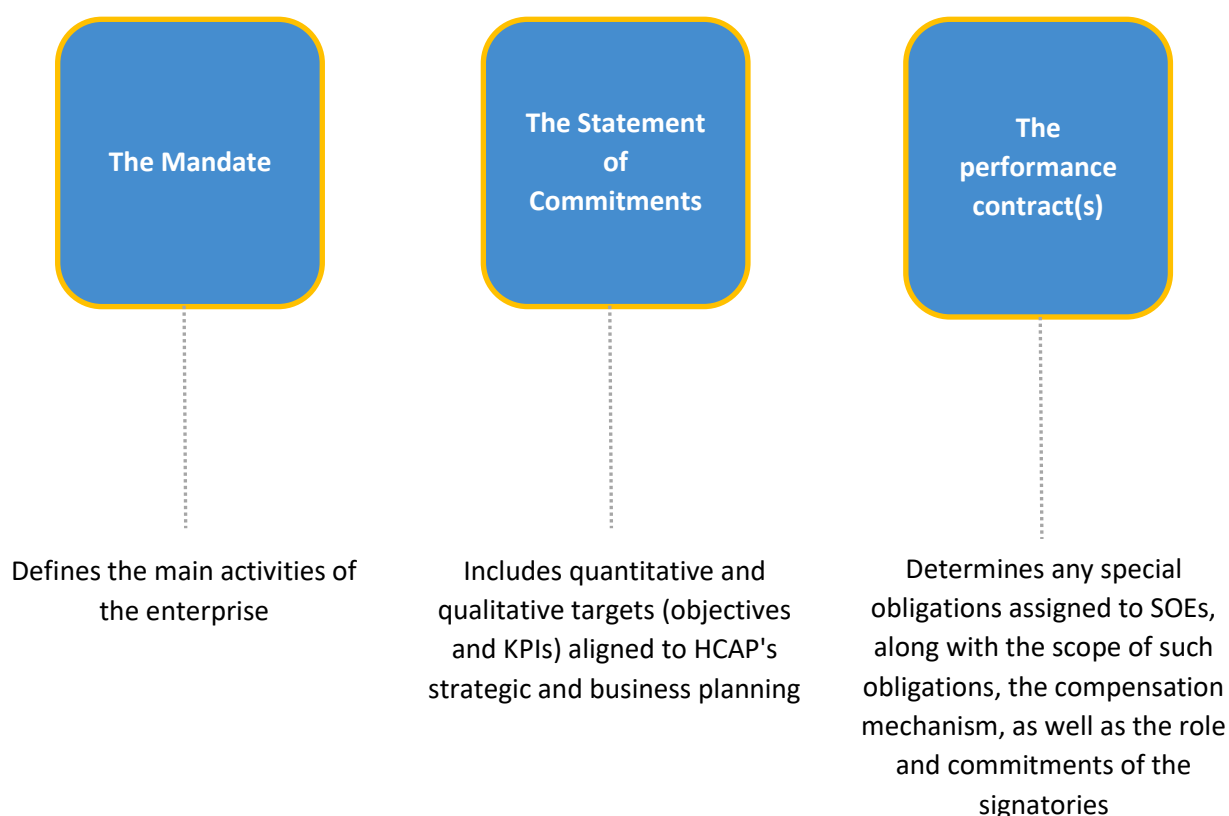


Coordination Mechanism

The Coordination Mechanism sets out the procedures and deliverables regarding the model of cooperation among the State, HCAP and State-Owned Enterprises (SOEs), within the framework set out in the Rules of Procedure of HCAP. Excluded from the Coordination Mechanism scope are HCAP's direct subsidiaries, minority interests and listed companies.

The Greek Government is a key stakeholder and is represented by the Cabinet Committee by the Ministerial Council Act 38/31.10.2019. A Committee's Support Team was also established by the same act.

The Coordination Mechanism includes three main pillars:



The implementation of the Coordination Mechanism in terms of Mandates and Statements of Commitments is currently at a mature stage.

The **Mandates** have been approved by the Cabinet Committee in March 2020 as provisioned, and no updates are expected without a substantial reason.

The **Statements of Commitments** have been designed in such a way that it is a continuous process, repeated on an annual basis, in full alignment with the Strategic Plan and Business Plan of HCAP. It should be noted that these Statements reflect the financial, operational and other objectives set in SOEs for a three-year horizon. As a result, they will be completed in their full form after the finalization of HCAP Strategic Plan, in the second half of 2021.

In terms of **Performance Contracts**, they are only developed for certain SOEs. A key priority at this stage is to prepare the contract (or contracts) for OASA, in relation to special obligations assigned to OASA for the free or reduced fare transit of special passenger categories (e.g. free access to the unemployed) under the framework of the social policy pursued by the State.

Despite the significant effects of the pandemic for the Greek Government and HCAP, this deliverable made progress in the first months of 2021.

Thus, in cooperation with OASA, the recording of the existing special obligations was finalized and the draft describing the perimeter of these contracts was formed. Additionally, in cooperation with

the support team of the Cabinet Committee, the key flow of actions was identified for the implementation of this deliverable, taking into account the various stakeholders.

In April 2021, by decision of the Minister of Finance (No. 48703 EX 2021 / B '1630 / 21.04.2021) the Coordination Committee was established, according to the provisions of the Coordination Mechanism. The members of the Committee appointed are:

- Secretary General of Economic Policy of the Ministry of Finance (as President);
- Secretary General of Fiscal Policy of the Ministry of Finance;
- Secretary General of Transport of the Ministry of Infrastructure and Transport;
- CEO of OASA SA;
- CEO of HCAP SA;
- as well as officials from the Ministries, HCAP and OASA who will provide assistance to the Committee. In addition, a lawyer of HCAP Legal Department will undertake duties as secretary of the Committee.

The Coordination Committee's tasks are:

- preparing a study on the list of special obligations which OASA will be called upon to undertake, as well as,
- providing support to the Cabinet Committee, in order for the latter to review and evaluate the list of activities for the assignment or maintenance of special obligations to OASA.

Since April 2021, the Steering Committee has examined the costs for the services provided by the OASA Group companies, which derive from social or other public policy objectives, and a proposal for the financing mechanism and the methodology for calculating and allocating the costs, according to with Greek and European legislation and best practices. The Committee agreed and approved the proposal on the methodology and funding mechanism as a basis for drafting the Performance and Objectives Convention for the OASA.

INFORMATION ON THE OPERATIONS OF HCAP'S SUBSIDIARIES



PPC: Rapid Implementation of the updated Business Plan for the period 2021-2023

PPC's transformation course is heading according to the updated Business Plan 2021-2023, in three pillars: Green Deal in Generation, Digitalization & Operational Efficiency, Customer Centricity. Within targets are the de-lignitization actions, investments in RES and the modernization of the distribution network also backed from new EIB's financing totalling €330 million. The tender for the sale of 49% of HEDNO is also in progress. In supply, a renewed customer-centric model is envisaged, with a new and extended range of products and modern phygital service standards, with the first pilot branch of Maroussi being inaugurated in July. At the same time, the second securitization program for overdue receivables up to 90 days was completed, following the securitization of up to 60 days. New agreements with high-voltage industrial customers are also evolving smoothly and on market footing. Concurrently, PPC is rapidly advancing in e-mobility with the official launch of the "DEI blue" brand from July 1st, while preparing its entry in the telecom sector. In ESG terms, PPC's transformation extends beyond the green transition, with actions to improve governance policies and support, inter alia, those affected by the devastating August fires. It is also worth mentioning that PPC now participates in the new Athex ESG index of the Athens Stock Exchange. The positive prospects are reflected in the further upgrade of PPC's credit rating to B+ by Standard & Poor's, but also in the new issue of sustainability-linked senior notes in July, which saw a large participation of foreign and Greek investors, exceeding the initial offer and with an interest rate below March's issues. Since the beginning of the year, PPC has raised approximately 1.3 billion euros from the international capital markets, marking a successful comeback after 7 years. Moreover, PPC recently signed its first green bond loan in the Greek market of up to 300 million euros with Alpha Bank and with the participation of Eurobank. Within August, PPC's market capitalization reached 2.3 billion euros and its share price moved in the range of 10 euros after several years.



EYATH – Innovative Actions & Investments with "Green" Footprint

The second quarter of 2021 is characterized by investments with a "green" footprint, while the company continues its cooperation with the Aristotle University of Thessaloniki for the detection of coronavirus in wastewater. The expansion of the Aliakmonas water treatment plant and the ongoing repair of the Aravissos aqueduct are two projects of major importance that have been launched. Respectively, major projects have commenced in the sewerage sector, with the most important being the energy upgrade of the Thessaloniki Sewerage Treatment Plant (EELTH), the major treatment facility in the city and the completion of the sewerage network at K16 junction. The company's goals for a sustainable business model, through the reduction of 20% of its water and 50% of its carbon footprint by 2030, are non-negotiable.



EYDAP –Implementation of investment program

During the first half of this period 2021, EYDAP continued the implementation of its major investment program which concerns, inter alia, sewerage network construction projects. During the period in question commenced the tender process for the assignment of the construction of art of the above sewerage infrastructure network in Eastern Attica and specifically the tender for the construction of the internal sewerage networks of Nea Makri, Neos Voutza and other settlements of the Municipality of Marathon, as well as the projects for the transfer of wastewater from the above areas to the final pumping station, a project with a total budget of € 72.85 million plus VAT. Furthermore, during the same period under consideration, other projects were announced, such as:

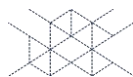
- a) The improvement by reconstruction of the existing sewage network, the construction - expansion of a new sewerage network, as well as the restoration of sewerage connections (external branches) in the areas of Papagou and Ilioupoli, project budget € 8 million plus VAT.
- b) The assignment of preparation of studies for transmission projects (sewerage networks in Kantza (Leontari) and other areas of the Municipality of Pallini, budget project € 0.4 million plus VAT.

These actions are part of the broader strategy for the development of integrated sewerage and wastewater treatment infrastructure implemented by EYDAP in Eastern Attica in order to upgrade the quality of living of citizens and the environment of the wider region. This is a holistic effort of a total investment of approximately € 700 million aiming to the development of new sewerage networks and the construction of new Wastewater Treatment Centers (KEL), through the adoption of the principles of sustainable development and the circular economy implemented by the Company.

Specifically, the following projects were tendered:

- Technical Support Consultant for the Project: "Collection, Collection, Urban Wastewater Treatment of the Municipalities of Rafina-Pikermi and Spata-Artemis and Reuse-Disposal of treated effluents" with an tender budget: € 3.7 million.
- "Construction of sewerage networks of the Municipality of Marathon": settlements of Marathon & Nea Makri with an tender budget: € 72.9 million
- Final study of the sewerage network of South Pallini with an tender budget: € 19.5 million.
- "Sewerage Treatment Center (KEL) of the Municipalities of Rafina-Pikermi and Spata-Artemida", with an tender budget: € 88.7 million.
- "Construction of sewerage networks in the areas of Pikermi, Drafi, Agios Spyridon, Dioni of the Municipality of Rafina - Pikermi" with an tender budget of 34.2 million €. The contract for the construction of the project is expected to be signed in September 2021.

In July 2021, the assignment / construction contracts related to the construction of a sewerage network for the Municipality of Rafina-Pikermi (€ 63.7 million) and the Municipality of Pallini (€ 58 million) were signed. These projects will put an end to the decades-long deterioration of the health, environment and quality of life of the inhabitants, will reshape the wider area, creating significant development prospects for the local community, while relieving the inhabitants of the cost of emptying septic tanks and will put a brake on the financial penalties imposed by the European Court on our country.



ETAD – Innovative Actions & Investments with "Green" Footprint

The real estate sector continued to be affected by the COVID-19 pandemic, during the second quarter of 2021. Nevertheless, significant progress has been achieved in the development of specific projects such as in a) the completion of the concession of the Olympic Centre of Galatsi to the Municipality of Galatsi (signing of a concession contract in exchange for 22/04/2021), b) the agreement with the Municipality of Volos regarding the Panthessalian Stadium in Volos (27/05/2021), c) the Lycabettus Hill Theatre (Agreement with the Municipality of Athens for the makeover and regeneration of the Hill and its surroundings: 02/06/2021). The tender for the sale of the Skaramangas Shipyard has been concluded (07/07/2021) with a winning bid of €37.3m (+21,5% from the starting price). The sale agreement is expected to be signed within 2021. During the time under examination HPPPC Business Units gradually reopened. Namely, Vouliagmeni Beach (08/05/2021), Achilleion Palace Museum (14/05/2021), Fanari Camping and Asprovalta Camping (14/06/2021), Thermal Springs (19/06/2021) and Diros Caves (23/07/2021). RfPs for Zone III (Tae Kwon Do) of the Faliro Olympic Complex and of a 1,300 built sqm plot in the city Centre of Heraklion in Crete were completed successfully and with multiple bids on the 17/06 and the 08/07 respectively. Ongoing RfP for a two-storey listed building in Patras (28/09/2021). Last but not least, HPPC contributed in the relief effort following the forest fires of August 2021. In particular, animals of the Equestrian Clubs located in the broader area of Varibobi were transferred to the Olympic Equestrian Center of Markopoulo, more than 100 people affected by the wildfires were housed at the Thermal Springs of Edipsos and more than 200 children evacuated from summer camps were given shelter at the Olympic Rowing Center of Schinias



HRADF – Innovative Actions & Investments with "Green" Footprint

During the second quarter of 2021, the HRADF continued the implementation of its ADP. Specifically:

- a) On 01/04/2021, two binding offers were submitted for the tender for the assignment of a long term concession of Egnatia Odos motorway and its three vertical axes,
- b) The Request for Expression of Interest for the acquisition of a majority stake in the share capital of Herakleion Port Authority was published on 05/04/2021,
- c) On 22/04/2021 the Board of Directors of the HRADF pre-selected the investment schemes for the participation in Phase B of the tender for the acquisition of a majority stake in the share capital of the Igoumenitsa Port Authority,
- d) On 07/05/2021 the Board of Directors of HRADF approved the updated ADP, which was further approved by KYSOIP on 09/05/2021,
- e) On 15/05/2021 binding offers were submitted for the five real estate assets of the e-auction tender, while for the remaining two real estate assets the binding offers were submitted on 01/06/2021,

f) On 26/05/2021 the Board of Directors of HRADF decided that the two investment schemes, which submitted binding offers meet the criteria and HRADF may proceed to the opening of their financial offers which was done on 15/7/2021,

g) Finally on 25/06/2021 the transfer and sale from HRADF of the HELLINIKON S.A. shares to LAMDA DEVELOPMENT was completed while at the same date the first instalment amounting to €300 million of the consideration fee was paid.



OASA– Emphasis on improving transport works

The OASA continued to implement measures to improve transport work in the midst of the pandemic. In particular, in the first months of 2021, the gradual integration of new buses - through Leasing - in the fleet of its vehicles began, as well as the enhancement of the Organisation's human resources with the gradual integration of new drivers and technicians in OSY and STASY.

At the same time, it started to provide new charging service of the anonymous Athena.Card to the passengers, through its website and through smartphones with NFC technology. Initiated operation of new points of sale for OASA products in central parts of the city. The GIS platform began to be utilized and presents information of interest via the OASA website. Lastly, OSY continues to operate the pilot routes with electric buses on its lines.



ELTA – Transformation Plan in progress

The implementation of the five-year transformation plan of ELTA is in progress with the first phase of the voluntary exit program of the employees to be successfully developed, with the goal in terms of employee applications (which was initially set for 2022), to have been achieved already from the first wave. In addition, the implementation of the new terms of provision of the Universal Postal Service (D + 3) has begun, while actions are already underway to ensure the necessary technical support for the implementation of the operational transformation of ELTA.

The subsidiary, ELTA Courier S.A. continues its digital transformation, launching the new Mobile application for its customers to monitor items. ELTA Courier has also prepared for the new robotic facility for fully automated sorting , which was completed and initiated operations at the Kryoneri facility in September.



GAIAOSE – Investigating possibilities for further utilization of the company's movable and immovable property

GAIAOSE investigates the possibilities of further utilization of its assets and plans the necessary maturation actions. During this period, a lease agreement was signed between GAIAOSE and the Municipality of Agioi Anargyroi for an area surrounding the former railway station.



CMFO– E-Vegetable Market and Upgrading of Building Facilities in Thessaloniki Fish Warf

In order to upgrade the services provided to traders, the Management of OKAA launched, in June, the application "e-Vegetable Market", offering businesses and professionals the opportunity for online shopping and digital ordering. The application simplifies the ordering process by offering to the traders' secure transactions and the possibility of 24-hour operation of their stores. The "e-Vegetable Market" is available for free on Android and iOS, it is exclusively for use by professionals and businesses being part of the investments of 20 million euros, launched and implemented by OKAA, as part of the program to upgrade existing infrastructure and also the services provided.

Moreover, in July, the projects for the improvement of the facilities of the Fish Warf of Nea Michaniona, in Thessaloniki, amounting to more than 4 million euros, were completed and been available for use by professional fishermen and fish traders in Thessaloniki and Northern Greece in general. The projects are the Second Phase of the Program "Improvement of Fish Warf facilities of Nea Michaniona, Thessaloniki" and concern the cold rooms and "freezer ovens" as well as extensions of administrative and other auxiliary spaces, necessary for the proper operation of the Fish Warf.



CMT– Significant grant to CMT for the circular economy initiative "SOCIAL PLATE"

In July, the Central Market of Thessaloniki secured a significant grant through its selection from Green Fund 1 to strengthen the "SOCIAL PLATE" initiative. The grant concerns the actions of the circular economy and the prevention of the production of food waste in the framework of the project for the Implementation of the Circular Economy in Greece.

The Central Market of Thessaloniki and the International Training Institute "Technopolis" carry out the "SOCIAL PLATE" initiative for the utilization of fruits and vegetables provided by the traders of CMT to the urban non-profit company called "Social Food Aid" created for this purpose. Every day, the interested traders deliver quantities of non-marketable fruits and vegetables, from which the suitable ones are selected for consumption, reconstructed and distributed to social bodies, which offer them to vulnerable social groups. The program contributes substantially to the reduction of food waste and to the support and feeding of vulnerable groups, as well as to the wider awareness of the public about the prevention of food waste production. From the start of the program, in April 2018, until June 2021, about 70% of the 747 tons of collected fruits and vegetables were saved, which was distributed to 70 beneficiary organizations.



AEDIK– Launching a project of National Importance

In November 2020, there were again landslides in the Corinth Canal, resulting in the stopping of crossings. Following a relevant techno-geological study of EAGME and EKPA, to determine the

magnitude of the problem and given that there is a continuous phenomenon of falls, it was jointly decided by EAGME, EKPA and the Ministry of Transport, to stop crossings and restore the slopes. The funding, amounting to 9 million euros, was approved by the Ministry of Development and Investment and is implemented in cooperation with the Ministry of Infrastructure and Transport, which supervises the project. On 11.8.2021, the Geotechnical Assessment and Geotechnical Study of the project were delivered to the Ministry of Infrastructure by the contractor. Two more deliverables are expected within September 2021. This is a project of national importance that is expected to be completed in mid-2022 and will ensure the smooth operation of the company in the future. In August, with the support of HCAP, AEDIK successfully secured bank lending by Piraeus Bank in order to cover its short term operating needs. At the same time, in collaboration with the Centre for National Security Studies, a study of safety and vulnerability of the facilities from man-made causes is being prepared, while the possibility of drawing up a comprehensive plan (master-plan) for the optimal utilization of the canal property, in combination with introduction of new products and services. A framework agreement with the Peloponnese Region and the Municipality of Loutraki - Perachora & Agios Theodoros is under preparation concerning the installation of a fence along the Canal, to enhance security.



TIF – HELEXPO – Renovation Plan

In July, the International Architectural Competition for the Renovation of the TIF Exhibition and Conference Center was completed. The winner of the first prize was chosen unanimously by the Jury of the Competition, which was in the city from 20 to 23 July for this purpose. The design proposal chosen is by the team of Sauerbruch Hutton (Germany), Gustafson Porter + Bowman (Britain) and Elena Stavropoulou (Greece) The proposal has important bioclimatic characteristics while the special exhibition spaces and the conference center, being proposed, refer to "islands", which float in the "sea" of the urban landscape.

All 15 design proposals that passed the final stage of the international architectural competition will be exhibited at the Exhibition and Conference Center during the 85th Thessaloniki International Fair (TIF), when the first three prizes will be awarded in a special ceremony. The 85th TIF will take place between September 11 and 19 with Greece as the honoured country, marking the resumption of exhibition activity in our country. It will be the first European Covid Free General Exhibition after the outbreak of the pandemic in which the Covid Pass protocols will be applied.

In the next stage, TIF-Helexpo will proceed with the winner of the first prize in further studies for the technical maturity of the proposal. The goal is for the works for the renovation plan to start after the general exhibition of 2023 and to be completed by 2026, on the 100th anniversary of the 1st TIF.



Hellenic Saltworks S.A. – Afrina of Messologhi

Hellenic Saltworks, submitted an application for the inclusion of "Afrina" Messolonghi in the register of PDO / PGI / TSG products of the Ministry of Rural Development and Food. "Afrina" is the salt

flower, a natural product with added nutritional and quality value, which is produced in limited quantities in the Messolonghi saltwork and is collected by specialized workers, without the use of machines, from the surface of the salt marshes by using natural methods. It contains valuable trace elements making it a highest nutritional value product and a high quality Greek gastronomic product.

The aim of the initiative for its inclusion in the national list of PGI products is to highlight a unique product, internationally recognizable, produced by Hellenic Saltworks in Messolonghi. With the certification, the product will gain value in order to pave the way for its standardization, allowing the Company to open up to new markets.

The Company has received the preliminary approval from the Ministry of Rural Development and Food while the process for obtaining the final approval is expected to be completed by the end of 2021.



23 Regional Airports – Development Launch

The processes for the development of the 23 regional airports have started, an issue inextricably linked to the country's tourist development. More specifically, HCAP commenced on 19.05.202 the tender process for the selection of Consultants for Kalamata Airport. The consultants to be selected will proceed to the assessment of the existing infrastructure, identify and evaluate the investment needs in combination with alternative contractual and financing structures and design the tender for the award of a long-term concession contract.



FAISTOS – completion of staffing of the company " 5G Ventures SA"

The basic staffing of "5G Ventures SA" has been completed and all policies were approved in accordance with the respective policies of HCAP SA, the Internal Regulations of the company and the Regulation for the Evaluation of Investment Proposals according to article 93 par. 10 of law 4727/2020. The Advisory Committee of the company has been set up, which consists of seven renowned professionals with international careers who have distinguished themselves in entrepreneurship, research and development, innovation, high technology and business administration.

Finally, memoranda of cooperation were signed for the completion of the 5G ecosystem, with the following objectives and bodies respectively:

1. for the exchange of know-how and the support of business schemes in which the Investment Fund "Phaistos" will invest, with:

- the University of Patras,
- the Corallia unit of the Athena Research Center, and

- the NCSR "Democritus".

2. for the access of companies financed by the "Phaistos" Fund to more than 5,200 passive infrastructures throughout Greece: with Vantage Towers Greece.

3. for the development of testbeds, for the evaluation of technological solutions and business models of the companies in which the "Phaistos" Fund will invest: with Nokia Hellas.



Actions and strategy for Sustainable Development

HCAP actively supports the plan to de-lignify the country

The Just Transition to the post-carbon era is a priority of the Hellenic government and the European Commission and also a great challenge and opportunity for the country. Through the productive reorientation of the carbon regions, we have the opportunity to create new development prospects that will reshape these areas. HCAP, faithful to its commitment for clean energy and the country's sustainable development, actively supports the Greek state in this large and complex project.

The decarbonisation target is part of the country's and the the European Union's strategy and serves priorities related to the environmental protection and public health, the promotion of competitive electricity production methods and the diversification of the production model of carbon regions.

HCAP, in the context of its contribution to tackling climate change and the creation of a low-emission economy, supports the process of the country's de-carbonisation and Just Transition Development Program in the post-carbon era. Utilizing its know-how, HCAP actively assists the Greek State and the Coordinating Committee (SDAM), in the preparatory actions for the implementation of the program. In this context, it announced an international tender for the assignment of a Consulting Services project.

The project concerns the planning and organization for a new company that will ensure the transition of carbon-dependent areas to the new era with the best possible conditions, maintaining social cohesion and accelerating their sustainable development.

This initiative, follows a similar one undertaken in 2020, when HCAP commissioned a study for the design of the sustainable development and transformation plan for the country's carbon regions.



Technology, Digital Transformation and Synergies

HCAP has introduced horizontal cooperation initiatives and exchanges of best practices across its subsidiaries for the acceleration of digital transformation and promotion of the culture of innovation within its portfolio. At the same time, HCAP encourages the adoption of advanced technologies

to meet the real challenges of the portfolio companies and pursues extroversion through synergies with the innovation ecosystem.

The relevant developments during the reporting period are as follows:

Innovation Network Actions. Within the framework of the Network's operations, and with the active support of members of the Boards of Directors and executives of HCAP and its subsidiaries, a number of horizontal digital transformation actions have been designed and are being implemented in two pillars:

Open Data: HCAP coordinates the initiative to strengthen and promote data generation and management activities and open APIs in its subsidiaries, as well as the creation of an Open Data Hub. In the framework of the initiative, the call for the contract award for "Technical & Operational Support for the delivery of open data – Open Data Hub of HCAP" was announced. The contract includes consulting services on state-of-the-art, the formulation of a data governance strategy and framework, operational support for the provision of open data and APIs as well as the development and operation of an Open Data portal (Open Data Hub) for the pilot delivery of selected open datasets from HCAP subsidiaries. The project began with the design and application study of the Open Data Hub platform as well as with meetings with HCAP subsidiaries on the analysis of the project's objectives and the identification of opportunities and datasets that could be made available as open through the Hub.

Cybersecurity: Following the announcement of the "Physical Security and Cyber-Security Optimization Plan" in May 2020 and given the directions of the "National Cybersecurity Strategy" under development, HCAP implements a program to upgrade cybersecurity in its subsidiaries. The program includes cybersecurity maturity assessment actions based on recognized standards, creation of a roadmap to upgrade maturity in cybersecurity issues, as well as provision of optional cybersecurity support services (opt-in), such as intrusion testing, security data and incident management services Security Operations Center (SOC) services, but also training, information and awareness actions for company executives. In the first phase of the program, a Request for Interest process was completed during which:

- The RFI was addressed to all major companies in Greece with leading position in cybersecurity services and significant know-how and track record. The companies were requested to proposed their approach on the RFI requirements, taking into account the HCAP subsidiaries' business and operational environments
- A fully iteration of meetings, presentations, consultation, review of solutions (methodologies, tools, and proposals for increasing the level of cybersecurity) was completed with the participation of HCAP, the technology leaders and a working group consisting of subsidiaries representatives, responsible for cybersecurity.

The second phase of the program includes the formulation of detailed specifications, based on the RFI outcomes, and the implementation of the relevant actions to increase the level of cybersecurity in HCAP's subsidiaries.

E-mobility: Following previous actions of the Network, a horizontal action was planned to strengthen and support the transition of HCAP subsidiaries to e-mobility, with initial focus on corporate vehicles and / or auxiliary vehicles. The action will focus on economies and scale and a speedy implementation of the transition.

Innovation competitions for crowdsourcing technological solutions by the SOEs in the form of 'Incentivized Competition'. HCAP shaped the environment and the framework of a series of innovation competitions entitled 'HCAP Incentivized Competition series' (see <https://hcap-challenge.mitefgreece.org/>). The subsidiaries describe a technological challenge, have the relevant digital data and check the proposed solutions, so that their objective evaluation can take place.

1st competition of the series "Digital Innovation Challenges EYDAP" (<https://hcap-challenge.mitefgreece.org/eydap-innochallenge/>)

Following the relevant announcement in November 2020, in collaboration with EYDAP, the first in a series of competitions entitled "HCAP Innovation Challenge", the invitation gathered an extremely large number of teams (more than 160). At the beginning of 2021, the evaluation and selection of the teams that will compete for the prizes of the competition was completed by an international team of independent judges and in collaboration with HCAP-EYDAP and the MIT Enterprise Forum Greece. Following the teams' selection, two mentoring workshops were organized (April and June), during which the EYDAP experts provided detailed technical specifications and instructions to the competing teams. The competition will continue with the submission of the final solutions by the contestants and their evaluation, before the winners are announced.

2nd innovation competition by EYATH in collaboration with HCAP and MIT Enterprise Forum Greece

The second innovation competition of EYATH was prepared, with the object of applying technologies for the capture and individual treatment of pollutants in wastewater, and then, recovery of "valuable materials" from them. <https://hcap-challenge.mitefgreece.org/eyath-innochallenge/>. The competition was announced to the general public and a seminar (webinar) was organized to present it. The submission of proposals by the interested for participation parties has been completed and the process will continue with the selection of the teams that will continue in the process.

Digital Innovation Hub: HCAP joined as a partner in a consortium for the establishment of the Digital Innovation Node of the Attica region. The proposal ranked 1st in the national evaluation and is expected to be evaluated at European level in 2021, in order to join the EU-approved European Digital Innovation Nodes (as announced by the EU, the pan-European evaluation phase is scheduled for the third quarter of 2021). This participation presents unique opportunities for the companies of HCAP. In the context of the operation of the Node, which is expected to implement the idea of a smart area for Attica, extending the Smart City approach, HCAP has undertaken the representation of its subsidiaries and their networking with the innovation ecosystem in a regional, national and European level, participation in the design and pilot implementation of test before invest solutions, as well as digital skills training and enhancement actions.

Competence Center in the Energy sector: With the support of HCAP, EYDAP and OASA joined an initiative to establish a national-level Competence Center for providing specialized services of innovation and technology transfer in the field of Energy. In July, the General Secretariat for Research and Innovation announced the successful evaluation of the proposal and the approval of its funding under the "Capacity Centers" call of the Operational Program "Competitiveness, Entrepreneurship and Innovation (EPANEK) of NSRF 2014-2020.

Synergies through the creation of a portal to present geospatial data (GIS): HCAP, in close cooperation with its subsidiaries, has completed the implementation of a portal that is fed with

geospatial data of its subsidiaries but also open geospatial data, as a tool to implement a holistic real estate management strategy, and to create added value.

HCAP's Digital transformation: During the reporting period, the strategic plan of IT services and infrastructure of HCAP continued to be implemented, aiming at the integration of the most modern technologies and solutions as well as the design and implementation of digital applications to support operational processes (e.g. in human resources management). The adoption of digital means of cooperation and operation in HCAP continued to be encouraged. Indicatively, the backup solution and process for data resilience between the cloud and on-premise infrastructure were implemented, while different technologies and solutions for the HCAP monitoring and reporting system were evaluated.



B. Company Financial Information

Q2 2021

B. Separate Financial Statements

The Hellenic Corporation of Assets and Participations S.A. (hereunder “HCAP” or “Company” or “Corporation”) acquired legal personality upon its registration in the General Commercial Registry (GEMI) on 25.10.2016. The Board of Directors of the Corporation convened as a body on 16.02.2017 and therefore 2017 was the starting year of operations, organisation of its structure and its gradual staffing. During that year, the Corporation held shares only in ETAD and HRADF.

From the year 2018 onwards and in accordance with the provisions of Law 4512/2018 and Law 4549/2018, the assets of the Corporation changed through the transfer to HCAP of the Greek State participation in 13 State-owned enterprises (SOEs). As a result, during that year, HCAP recorded for the first time dividend income and profits, while the transfer of these companies necessitated a change in its structure and staffing, a procedure that was underway during 2018 and was almost completed during 2019.

In its first four years of operation, HCAP’s performance in terms of revenue and profitability increased steadily each year, until 2019, when it achieved its record high. This trend that was partially halted in 2020 due to the effects of the pandemic, as certain companies did not distribute dividend in 2020 despite the high profits of 2019 in order to maintain liquidity that would help them cope with this difficult period. Despite the adverse conditions of the years 2020 and 2021, HCAP managed to maintain high levels of profitability (significantly higher in terms of turnover and profitability compared to 2018).

Regarding Q2 2021 results (and first half of 2021):

On a yearly basis the results of 2021 are expected to be close to those of the fiscal year 2020. The results of the second quarter (and first half) of 2021 appear reduced compared to the comparative period, mainly due to non-recognition of corresponding dividend income. The main reasons are:

- i. the non-recognition as at 30.06.2021 of divided income amounting to € 12.25 mln which relates to HCAP’s share in the approved return of capital of EYDAP, an amount which was recognized in the third quarter of 2021 following the completion of all required actions by EYDAP in September (and the payment of the amount was made at 17.09.2021).
- ii. as a result of the effects of the pandemic, companies that had the opportunity, did not distribute a dividend (or distributed less) during the Q2 2021, in order to maintain liquidity that would help them cope with this difficult period.

Additionally, total operating expenses were marginally decreased compared to the corresponding comparative period, mainly due to:

- i. reduction of third party fees, since they were increased at the comparative period of 2020 mainly due to two major consulting projects funded by HCAP for planning of the transformation of the subsidiary ELTA S.A., the project for the design of the program for the productive de-carbonization and development of the Carbon Regions as well as various consulting projects and provided legal services.
- ii. increase of payroll and management cost as a result of a combination of factors such as: a) during H1 2020 some positions remained vacant for a period of time, b) during H1 2021, due to termination and replacement of members of Company's management, there was an increase in costs due to clearance of the remuneration of outgoing members of the Board of Directors as well as increased meetings and c) during the second quarter the Company’s workforce was strengthened with additional staff.

Finally, there was a significant decrease in finance income, due to a) the reduction of the return rate (due to falling interest rates) of its cash held at the Bank of Greece and b) the reduction of the amount of cash in Q2 2021 compared to that in Q2 2020.

B.1 Basis of preparation of the Quarterly Financial Report

The interim condensed financial information and financial data presented in the Quarterly Report tally with the Corporation's books and records using the accrual basis of accounting. The amounts presented under the accrual basis have been determined in compliance with International Accounting Standard 34 'Interim Financial Reporting', without the presentation of all the information and disclosures required by IAS 34 for interim financial information.

Pursuant to Article 195 of Law 4389/2016, the Board of Directors prepares quarterly reports on the activities and the financial statements of the Corporation.

As regards the other data of this financial report, the main policies applied are presented below:

1. The depreciation rates of fixed assets are in accordance with the useful life of each respective asset.
2. Dividend income is recognised in the period during which the shareholder's right to receive payment is established, i.e. the period when the General Assembly Meeting of each subsidiary that decided on the dividend distribution takes place.

Dividend income is presented in the statement of total comprehensive income as operating income, as they constitute the Company's main source of income. Similarly, in the cash flow statement the cash inflows from dividends are presented as operating activities.

3. Expenses are recognised within the period that the respective liability occurred.
4. Interest income is collected every six (6) months and, as such, the Company's interest income for the respective quarter includes the estimate of the amount of accrued interest relating to this period.
5. The approved registered share capital of the Company amounts to € 140 mln, of which € 40 mln is the initial share capital (of which € 30 mln is due) and € 100 mln from the share capital increase that took place in December 2020.

More specifically, the share capital consists of the initial share capital created with the establishment of the Company under its founding law and amounts to € 40 mln of which € 10 mln have already been paid and the rest is due, resulting in an amount of € 30 mln, to be presented as "Unpaid share capital" in Equity in the Statement of Financial Position in accordance with the provisions of no. 21 par. 3a of Law 4548/2018.

On December 18, 2020, an Extraordinary General Meeting of the sole shareholder of HCAP took place, at which it was decided to increase the share capital of the Company by € 100,000,000 by issuing 100,000 registered shares with a nominal value of € 1,000 each, in order for the Company to participate to share capital increase of the subsidiary ELTA SA. The coverage of the share capital increase by € 100 mln by the Greek State was made in cash on December 21, 2020.

As a result of the above, the Statement of Financial Position on 31.12.2020 and 30.06.2021 reflects as "Paid share capital" the amount of € 110 mln, which is broken down into € 10 mln which is the amount of the initial share capital paid (of which initial share capital remains a due amount of € 30 mln) and € 100 mln relating to the amount paid by the equivalent share capital increase in December 2020.

6. As regards the Direct subsidiaries transferred by the Greek State directly to the Corporation with no consideration (as per Law 4389/2016), they have been recognized in the financial statements at cost which is nil and are presented at the symbolic value of one (1) euro per subsidiary.

Moreover, on 22 October 2020 by virtue of law 4727/2020, HCAP's Board of Directors decided the establishment of a new direct subsidiary with legal name "5G Ventures S.A." (hereinafter "5G Ventures") and the approval of its Articles of Association. Its sole purpose is the establishment and management of the Mutual Fund of Business Holdings "Phaistos Fund" (hereinafter "Phaistos Fund") of the article 94 of Law 4727/2020, pursuant to article 7 of Law 2992/2002 according to prevailing market conditions and with guarantees of full transparency and accountability and in accordance with the International Financial Reporting Standards ("IFRS"). On January 14, 2021, the company was registered in the General Commercial Registry (GEMI) while its share capital amounted to € 100,000 and was paid by HCAP on 12.02.2021. The participation in 5G Ventures is reflected in the caption of "Investments in Direct subsidiaries" at the acquisition cost, ie € 100,000.

7. Participations in "Other Subsidiaries", as well as other assets or liabilities transferred to HCAP by the Greek State with no consideration as of 01.01.2018 and 01.07.2018, have been recognized in the financial statements at cost which is nil and are presented at the symbolic value of one (1) euro per Other Subsidiary, except for "Folli Follie".

Furthermore, on December 23, 2020 the Extraordinary General Assembly of ELTA S.A. convened having subject of discussion the share capital decrease by € 340.8 mln by writing off the accumulated losses and cancelling the total number of 200,479,014 shares, with simultaneous increase of the share capital by payment of € 100 mln in cash with pre-emptive right in favor of the old shareholders and issuance of new ordinary nominal shares with voting right having par value € 0.4 and subscription price € 1 each, in the context of taking measures in accordance with par. 4 of article 119 of Law 4548/2018.

On 23 December 2020, the amount of € 100 mln regarding the share capital increase of ELTA was deposited from HCAP in ELTA's account for the respective share capital increase. As a result of this increase, HCAP is the sole shareholder of ELTA holding the 100% of its share capital. This development is reflected in the caption "Investment in "Other Subsidiaries" of the Statement of Financial Position at acquisition cost, ie € 100 mln.

The participations transferred by the Greek State directly to the Corporation with no consideration as per Law 4389/2016, relate to the "Direct Subsidiaries" (which were transferred in 2016) and the "Other Subsidiaries" (which were transferred as of 1 January 2018, except for GAIAOSE which was transferred as of 1 July 2018), as well as 5G Ventures established within the first quarter 2021 ("Direct Subsidiary") are analysed as follows:

A. “Direct Subsidiaries” –participation interest %



B. «Other Subsidiaries» (according law 4389/2016) which were transferred to HCAP from 01.01.2018 or 01.07.2018

Ownership Percentage

Athens Urban Transportation Organization S.A. (OASA)	100%	
GAIAOSE S.A.	100%	
Thessaloniki International Fair – HELEXPO S.A. (TIF-HELEXPO)	100%	
Central Markets and Fisheries Organization S.A. (CMFO)	100%	
Thessaloniki Central Market S.A. (CMT)	100%	
Corinth Canal Co. S.A. (AEDIK)	100%	
Hellenic Post S.A. (ELTA)	100%	
Hellenic Saltworks S.A.	55.19 %	
Athens Water Supply and Sewerage Company S.A. (EYDAP)	50%+1 share	
Thessaloniki Water Supply and Sewerage Company S.A. (EYATH)	50%+1 share	
ETVA – Industrial Areas S.A.	35%	
Public Power Corporation S.A. (PPC)	34.12 %	
Athens International Airport S.A.	25%	
Folli Follie S.A.	0.96%	

***NOTE:** HCAP has no powers on HFSF, as the decisions for the accomplishment of its mission and purpose are made exclusively by the relevant bodies of HFSF. Moreover, the governing bodies of the HFSF are not selected by HCAP.

Additionally:

a) Under Article 350 of Law 4512/2018, “the Greek State's right to collect the dividend arising from to its participation in the share capital of the Société Anonyme under the name "Hellenic Telecommunications Organization S.A." (OTE S.A.) is transferred to HCAP”. The Greek State reserves the right to vote in the General Meeting of OTE for its corresponding shares;

β) based on the provision of Article 198(2) of Law 4389/2016, any property rights, management, and exploitation rights, established financial interests, intangible rights, rights of operation, maintenance, and exploitation of infrastructure — which had been transferred previously to Hellenic Republic Asset Development Fund (HRADF), by virtue of the Decision No 195/2011 of the Interministerial Committee of Restructuring and Privatisations, regarding the right to grant to third parties, by virtue of concession agreements, the rights of administration, management, operation, upgrade, expansion, maintenance, and exploitation of all the state-owned airports, of which the organisation, operation, and management has been assigned to the Civil Aviation Authority (CAA), have been automatically transferred by HRADF to HCAP, without consideration. These rights include any rights of administration, management, and exploitation over movable and immovable assets that are connected to the abovementioned airports, as well as of any spaces/sites of commercial or any other use located within or close to the premises of the abovementioned state-owned airports, and under the conditions to be defined in the relevant concession agreement, with the exception of the state-owned regional airports of Crete, mainland Greece and airports of Ionian and Aegean Sea, which have already been granted by virtue of concession agreements ratified by Articles 215 and 216 of Law 4389/2016.

c) pursuant to the provisions of Law 4549/2018, until full repayment of the loan granted under the Financial Facility Agreement and its subsequent amendments, the Corporation became a guarantor with the commitments as defined in the said agreement.

The Statement of Comprehensive Income, Statement of Financial Position, Statement of Changes in Equity and Cash Flow Statement as at June 30, 2021 and for the period 01.04.2021- 30.06.2021 and 01.01.2021- 30.06.2021 are presented in paragraphs B.1.1, B.1.2, B.1.3 and B.1.4 below.

B.1.1 Statement of Total Comprehensive Income for the period 01.04.2021-30.06.2021 and 01.01.2021-30.06.2021

Statement of Comprehensive Income (amounts in €)	01.04.2021- 30.06.2021	01.04.2020- 30.06.2020	01.01.2021- 30.06.2021	01.01.2020- 30.06.2020
Dividend income (note 1)	20,137,917	27,763,595	20,137,917	29,763,595
Payroll and management cost (note 2)	(1,133,129)	(909,605)	(2,183,271)	(1,808,584)
Third party fees (note 3)	(346,282)	(650,082)	(554,302)	(1,046,393)
Other operating expense/ income	(177,089)	(130,402)	(327,568)	(263,182)
Results before interest, tax, depreciation and amortisation (EBITDA)	18,481,417	26,073,506	17,072,776	26,645,436
Depreciation and amortisation	(56,774)	(54,654)	(113,307)	(108,773)
Results before interest and tax	18,424,643	26,018,852	16,959,469	26,536,663
Finance income (note 4)	226,730	339,054	436,988	764,411
Finance cost (note 4)	(10,625)	(12,302)	(21,849)	(24,916)
Profit / (loss) before tax	18,640,748	26,345,604	17,374,608	27,276,158
Income tax	-	-	-	-
Net profits	18,640,748	26,345,604	17,374,608	27,276,158
Actuarial gains/ (losses)	-	-	-	-
Other comprehensive income	-	-	-	-
Total comprehensive income	18,640,748	26,345,604	17,374,608	27,276,158

Notes on the results of the period:

Note 1- Dividend income: Following the completion of the Ordinary General Meetings of the companies included in the portfolio of HCAP and their decision to distribute a dividend, in the second quarter HCAP recognized dividend income as follows:

Company	01.04.2021- 30.06.2021	01.04.2020- 30.06.2020	Variance %	01.01.2021- 30.06.2021	01.01.2020- 30.06.2020	Variance %
EYDAP*	12,780,000	20,235,000	-37%	12,780,000	20,235,000	-37%
OTE	3,310,467	2,664,395	24%	3,310,467	2,664,395	24%
EYATH	4,047,450	4,864,200	-17%	4,047,450	4,864,200	-17%
GAIAOSE	-	-	-	-	2,000,000	-100%
Total	20,137,917	27,763,595	-27%	20,137,917	29,763,595	-32%

* Regarding the income from the subsidiary EYDAP, an additional income of approximately € 12.25 mln from a return of capital was recognized in the third quarter 2021, as its ordinary General Assembly has already approved the return of capital €24.5 mln from the caption "Difference from issuance of share premium". The amount was recorded in the third quarter 2021, upon the completion of all the required steps by EYDAP that allowed EYDAP to proceed with its payment at 17.09.2021.

Note 2- Payroll and management cost: Payroll and management cost includes costs for the employees, the Supervisory Board, the Board of Directors and the Board of Directors' Committees, as well as other related expenses. The increase of payroll cost in Q2 2021 and H1 2021 is mainly due to the fact that: a) during H1 2020 some positions remained vacant for a period of time, b) during H1 2021 due to termination and replacement of members of Company's management, there was an

increase in costs due to clearance of the remuneration of outgoing members of the Board of Directors as well as increased meetings and c) during the second quarter the Company's workforce was strengthened with additional staff.

Note 3- Third party fees: Third party fees were increased at the comparative period mainly due to the costs of consulting services for various projects, the major of which concern the planning of the transformation of the subsidiary ELTA S.A., the project for the design of the program for the productive de-carbonization and development of the Carbon Regions as well as reviewing and strengthening the framework of Corporate Governance for public enterprises, evaluating the Boards of Directors for companies in HCAP's portfolio in which HCAP is the majority shareholder and correspondingly recruiting executives for these companies etc., as well as for provided legal services.

Note 4- financial results:

- Finance income: decrease in finance income is due to the reduction of the return rate (due to falling interest rates) of its cash held at the Bank of Greece, as well as the reduction of the amount of cash in Q2 2021 compared to that in Q2 2020.
- Finance expense: the most significant part of the finance cost derives from lease contracts that the Company, as a lessee, has recognized as right-of-use assets and lease liabilities and from which depreciation and finance costs derive (instead of rental costs).

B.1.2 Statement of Financial Position as at 30.06.2021

Statement of Financial Position (in Euro)	30.06.2021	31.12.2020
ASSETS		
Investment in "Direct Subsidiaries" (note 1)	100,003	3
Investment in "Other Subsidiaries" (note 1)	100,000,013	100,000,013
Tangible, intangible and right-of-use assets (note 2)	899,405	975,676
Other non-current assets	33,614	35,209
Total non-current assets	101,033,035	101,010,901
Receivables (note 3)	23,126,135	2,500,555
Other current assets (note 4)	604,155	998,313
Cash and cash equivalents (note 5)	52,476,268	56,094,551
Total current assets	76,206,558	59,593,419
TOTAL ASSETS	177,239,593	160,604,320
LIABILITIES		
Provision for staff leaving indemnities	122,035	104,128
Long-term lease liabilities (IFRS 16) (note 2)	551,617	619,675
Total non-current liabilities and provisions	673,652	723,803
Trade and other payables (note 6)	1,199,384	1,889,525
Short-term portion of long-term lease liabilities (IFRS 16) (note 2)	157,168	156,211
Total current liabilities	1,356,552	2,045,736
TOTAL LIABILITIES	2,030,204	2,769,539
EQUITY		
Authorised Share Capital	140,000,000	140,000,000
Less: Unpaid Share Capital	(30,000,000)	(30,000,000)
Paid-up Share Capital	110,000,000	110,000,000
Other reserves	17,619,947	17,619,947
Retained earnings	47,589,442	30,214,834
Total equity	175,209,389	157,834,781
TOTAL EQUITY AND LIABILITIES	177,239,593	160,604,320

Notes:

- Investments in the "Direct" and "Other" Subsidiaries were transferred to HCAP with no consideration as per Law 4389/2016 and its subsequent amendments. The Company has selected to recognize in the financial statements the participations in Direct Subsidiaries and Other Subsidiaries at cost (which is nil) and to present them at the symbolic value of one (1) euro per participation.

The Company's participation in the newly established direct subsidiary 5G Ventures is reflected in the caption "Investment in Direct Subsidiaries" at an amount of € 100 thousand which corresponds to the amount paid by HCAP as share capital during the establishment of the subsidiary. In addition, the additional amount of € 100 mln is a result of the share capital increase of the subsidiary ELTA SA of € 100 mln which was paid by HCAP on 23.12.2020.

- Following the adoption of IFRS 16 on 01.01.2019, the Company recognized the rights-of-use assets and lease liabilities, which relate mainly to a professional lease agreement in the context of the Company's relocation to new offices.

- 3 Receivables mainly concern the dividend receivable from the subsidiary GAIAOSE amounting to € 2.5mln, which were not collected by 30.06.2021 and 31.12.2020 and dividend receivable of €20.1 mln from other companies in HCAP's portfolio, General Meetings of which were held until 30.06.2021 (as analysed above in chapter B.1.1., note 1 on the results in the period), and had not been collected till the reporting date; thus, they are presented as receivable at the reporting date. The total amount of these dividends were collected within July 2021. Receivables also include a loan given to the direct subsidiary "5G Ventures S.A." amounting to € 0.5 mln to cover its operating expenses until the start of its activity.
- 4 This amount mainly relates to accrued interest income as at period end as well as prepaid expenses.
- 5 Company's cash and cash equivalents on 30.06.2021 amounted to € 52.5 mln and their slight decrease is due to the financing of the Company's operating activities, the payment of the initial share capital of the 5G subsidiary and its support through lending.
- 6 This mainly includes trade payables, accrued expenses, withheld personnel tax payables, deductions and social security contributions.

B.1.3 Statement of Changes in Equity for the period 01.01.2021 - 30.06.2021

Statement of Changes in Equity (in Euro)	Share Capital	Other reserves	Retained earnings	Total
Balance on 01.01.2020	10,000,000	2,553,913	57,178,937	69,732,850
Net results of Q1 2020	-	-	930,554	930,554
Total comprehensive income for the period	-	-	930,554	930,554
Balance as at 31.03.2020	10,000,000	2,553,913	58,109,491	70,663,404
Net results of Q2 2020	-	-	26,345,604	26,345,604
Total comprehensive income for the period	-	-	26,345,604	26,345,604
Balance as at 30.06.2020	10,000,000	2,553,913	84,455,095	97,009,008
 Balance on 01.01.2021	 110,000,000	 17,619,947	 30,214,834	 157,834,781
Net results of Q1 2021	-	-	(1,266,140)	(1,266,140)
Total comprehensive income for the period	-	-	(1,266,140)	(1,266,140)
Balance as at 31.03.2021	110,000,000	17,619,947	28,948,694	156,568,641
Net results of Q2 2021	-	-	18,640,748	18,640,748
Total comprehensive income for the period	-	-	18,640,748	18,640,748
Balance as at 30.06.2021	110,000,000	17,619,947	47,589,442	175,209,389

Reserves relate to (a) "Regular Reserve" amounting to €3,344,184, (b) "Reserve from HCAP's retained earnings to be utilised for investments in accordance with paragraph 2 of article 200 of Law 4389/2016 and may be also retained to cover possible future losses" of €14,296,386, (c) "Actuarial Profit / (Loss) Reserve" of € (20,639) and (d) "Reserve from the transfer of participations" of €16.

B.1.4 Cash Flow Statement for the period 01.04.2021-30.06.2021 and 01.01.2021 30.06.2021

Cash flow statement (in euro)	01.04.2021- 30.06.2021	01.04.2020- 30.06.2020	01.01.2021- 30.06.2021	01.01.2020- 30.06.2020
Profit before tax)	18,640,748	26,345,604	17,374,608	27,276,158
<u>Adjustments for:</u>				
Depreciation and amortisation	56,774	54,654	113,307	108,773
Provisions	8,954	5,915	17,907	11,831
Losses from destruction/ write-off assets	-	-	31	-
Finance income	(226,730)	(339,054)	(436,988)	(764,411)
Finance cost	10,625	12,302	21,849	24,916
<u>Changes in Working Capital:</u>				
(Increase)/ Decrease in Receivables	(20,137,873)	(27,763,595)	(20,139,580)	(29,762,832)
(Increase)/ Decrease in Other Current Assets	62,753	47,710	144,467	105,812
Increase/ (Decrease) in payables	22,016	267,744	(690,141)	88,393
Net cash flows from operating activities	(1,562,733)	(1,368,720)	(3,594,540)	(2,911,360)
Purchase of fixed assets	(8,993)	(25,352)	(40,176)	(32,514)
Collections from disposal of assets	1,148	-	3,109	-
Interest received	-	-	688,274	688,252
Payment for loan to subsidiary	(486,000)	-	(486,000)	-
Payment for subsidiary's share capital increase	-	-	(100,000)	-
Net cash flows from investing activities	(493,845)	(25,352)	65,207	655,738
Interest and related expenses paid	(10,625)	(12,302)	(21,849)	(24,916)
Payments of lease liabilities	(40,134)	(25,989)	(67,101)	(62,701)
Net cash flows from financing activities	(50,759)	(38,291)	(88,950)	(87,617)
Total net cash inflow/ (outflow) for the period	(2,107,337)	(1,432,363)	(3,618,283)	(2,343,239)
Cash and cash equivalents at the beginning of the period	54,583,605	71,716,876	56,094,551	72,627,752
Cash and cash equivalents at period end	52,476,268	70,284,513	52,476,268	70,284,513

The net variation in cash and cash equivalents during the Q2 2021 is mainly due to the payments that occurred for the operations of the Company to cover its expenses and payables outstanding from prior period, as well as an amount of € 100 thousand, which was paid by HCAP for the establishment of the subsidiary 5G and an additional amount of €486 thousand for its lending.



HELLENIC CORPORATION OF ASSETS AND PARTICIPATIONS

01.04.2021 - 30.06.2021